

BA-PHALABORWA MUNICIPALITY



"The Jewel of Wildlife Tourism"

APPROVED BUDGET 2009/10

28 MAY 2009

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ABBREVIATIONS/ACCRONYMS

CPIX	Consumer Price Index
DoRA	Division of Revenue Act
DPLG	Department of Provincial and Local Government
DLGH	Department of Local Government and Housing
EXCO	Executive Committee
GRAP	Generally Recognised Accounting Practice
IDP	Integrated Development Plan
MFMA	Municipal Finance Management Act
MIG	Municipal Infrastructure Grant
MPRA	Municipal Property Rates Act
MTREF	Medium Term Revenue and Expenditure Framework
NDPG	Neighbourhood Development Partnership Grant
NERSA	National Electricity Regulation of South Africa
NT	National Treasury
PPP	Public-Private Partnerships
SALGA	South African Local Government Association
SDBIP	Service Delivery and Budget Implementation Plan

1. MAYOR'S REPORT

Circulated as a separate document marked Annexure B

2. BUDGET RESOLUTIONS

2.1 Annual Budget for 2009/10 MTREF

That Council **APPROVES** the 2009/ 10 financial year annual budget and MTREF of the Ba-Phalaborwa municipality as set out in the following tables:

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2.2 Annual Budget Supporting Tables for 2009/10 MTREF

That Council **APPROVES** the annual budget of the Ba-Phalaborwa municipality for the financial year 2009/10; and indicative figures for the two projected outer years 2010/11 and 2011/12 as set-out in the following supporting tables:

Table SA1	Supporting details to budgeted financial performance	Page 26
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Table SA29	Consolidated budgeted monthly capital expenditure (Standard classification)	Page 68

2.3 Property Rates and other municipal tax

That Council **APPROVES** that property rates reflected in **Annexure A** and any other municipal tax be imposed for the budget year 2009/10.

2.4 Tariffs and charges

That Council **APPROVES** the tariffs and charges reflected in **Annexure A** for 2009/10 budget year.

2.5 Integrated Development Plan

That Council **ADOPTS** the 2009/ 10 Integrated Development Plan tabled with this budget.

2.6 Budget related policies

That Council **RESOLVES** to **IMPLEMENT** the following budget related policies that were approved earlier:

- i. Property Rates Policy for the 2009/10 financial year
- ii. Tariff Policy for 2009/10 financial year
- iii. Credit Control Policy for the 2009/10 financial year
- iv. Debt Collection Policy for 2009/10 financial year
- v. Indigent Household Consumer Subsidy Policy for 2009/10 financial year

2.7 Indigent Support

(a) That Council **SUPPORTS** indigent households for the following services in 2009/10 budget

- i. Water
- ii. Electricity

- iii. Refuse removal
 - iv. Sewer
 - v. Property Rates and Taxes
 - vi. Rental on council-occupied residential property
- (b) That Council **RESOLVES** that, in the event that the total subsidy in respect of approved indigents exceeds the budgeted amount, the excess amount be re-allocated from the current provision for bad debts to the relevant indigent subsidies, in view of the fact that the current bad debt is adequately provided for and the resolution related to the approval of the Indigent Policy will remain intact.
- (c) That Council **SUBSIDIZES** indigents for the 2009/10 financial year as set out in Household Consumer and Subsidy Policy with a subsidy consisting of the following:
- i. 6 kl of water per indigent household per month,
 - ii. 50 kw of electricity per indigent household per month,
 - iii. Refuse removal from residential stands in accordance with the Tariff Schedule
 - iv. Sewer services to residential stands in accordance with the municipality's Tariff Schedule
 - v. Payment of Rates and Taxes on a residential property in accordance with the municipality's Property Rates and Tariff Policies
 - vi. Payment of rental on council-occupied residential property in accordance with the municipality's Tariff Policy

2.8 Revenue Enhancement Strategy

That Council **CONTINUES IMPLEMENTING** the Ba-Phalaborwa Municipality's Interim Revenue Enhancement Strategy as adopted by Council in August pending the finalisation of the Revenue Enhancement Strategy through the support of Department of Local Government and Housing.

2.9 Service Delivery and Budget Implementation Plan (SDBIP)

That Council **NOTES** that the SDBIP will be submitted to the Mayor for approval within 28 days of the approval of the Budget and IDP as per the provisions of Section 53(c)(ii) of the MFMA and made public within 14 days of the of its approval.

3 EXECUTIVE SUMMARY

3.1 Background

The budget outlines the municipality's revenue and spending plans and explains how money raised through rates and taxes, service charges and transfers from other spheres of government will be spent on delivering sustainable services to our communities. The aim of this budget is to build a better life for all the people within the jurisdiction of the Ba-Phalaborwa Municipality (BPM).

3.2 Alignment of IDP to budget

The IDP is the main strategic tool in the municipality as required by Municipal Systems Act (MSA) 32 of 2000. Section 26 of the MSA put special emphasis on municipality's critical development and internal transformation needs.

In terms of Section 26(b) of the MSA, a municipality is compelled to make assessment of the existing levels of development in the municipality which must include identification of communities which do not have access to basic municipal services. In order to address the identified gaps in access to basic needs, the municipality must in terms of Section 26(h) of the MSA, develop a financial plan which must include the budget projection for the next three years (Medium Term Revenue Expenditure Framework).

3.3 Public participation and consultations on the Budget

Following the approval of the draft IDP and tabled Budget by Council on 31 March 2009, the draft IDP and tabled Budget were published for comments and the public were afforded 21 days to view and comment on them. There were no written comments raised during the publication of the tabled Budget and draft IDP. In addition, the draft IDP and tabled Budget were public participated in all wards as per the Council approved IDP/ Budget Process Plan and Public Participation schedule. Inputs made during the public participation have been noted and taken into consideration during the finalisation of the Budget.

The following are some of the critical basic needs that our communities have raised during the public participation processes:

- Water and sanitation
- Electricity
- Roads and Transport
- Housing
- Unemployment
- Property rates

The approved Budget will be made available to the public within 14 working days from the date of final approval. Copies of the IDP and Budget will be made available in all municipal offices, local libraries and traditional authority offices, the IDP and Budget will also be published through the municipal website and copies of the Budget will also be sent to the Mopani District Municipality, Provincial and National Treasury, Department of Local Government and Housing Limpopo as per legislation.

3.4 The Electricity Tariffs

Inputs of the electricity tariffs were taken into consideration and consolidated into the final budget, with changes on the basic electricity charges for households and business were adjusted from the tabled Budget amounts.

3.5 The Valuation Roll and Property Rates

From the inputs on the valuation roll, the process of determining property rates has been set out as follows. The Municipality has applied for the MEC's condonation for late submission of the valuation roll by the Valuer to the Municipal Manager.

Therefore the property rates that will be imposed by Council from 1st July 2009 are not attached as an Annexure to this Budget but rates will be calculated by multiplying the market value of immovable property by a cent amount in the rand which is determined in the policy. The valuation roll has been opened for objections and it will be implemented from 1st July 2009 pending the finalisation of the objections and any objections received on the roll will be dealt with in accordance with the Section 50 of the MPRA. Supplementary valuation rolls will be issued every September in accordance with the MPRA.

3.6 Financial management

The Ba-Phalaborwa Municipality's budget has shown a growth from audited revenue of R140, 729, 000 in 2006/2007 to R182, 446, 000 in 2007/2008 financial years respectively. The budgeted revenue in 2009/2010 is R343 624 312 as opposed to the estimated actual of R188 706 00 in 2008/2009 financial year.

Although, the capital expenditure has grown from R29 458 000 to R60 639 000 in the 2006/2007 and 2007/2008 financial years respectively, it must be noted the 2007/08 was mainly driven from borrowings. The estimated actual capital expenditure for 2008/09 funded through own sources is expected at R7 060 000 in contrast to R4 708 000 in 2007/8 and the budgeted capital expenditure from own sources is R6 000 000 for 2009/10.

The 2009/ 10 budget represents almost 50% increase of employee related costs of R118 398 000 from the 2008/ 09 estimated actual of R56 342 000 and R49 498 000 audited employee related costs for 2007/08. This increase represents the total of employee related costs calculated on the approved organogram and not payroll as in previous years.

The budget growth rate for 2009/ 10 is based on the revenue potential of the municipality and thereon the budget increment is based on 10% for the successive years (2010/2011 and 2011/2012 financial years respectively). The tariffs for basic services such as water were restructured to cater for the cost of bulk purchases and compliance to National Treasury Circular No. 48 with respect to electricity charges.

The Municipality must still complete the asset register (movable assets) by 30th June 2009 and only commence with the unbundling of the fixed assets in the year 2009/ 10 as part of GRAP compliance. The measures to be GRAP compliant will yield the relevant information and this will be included in the Adjustment Budget.

3.7 Budget Highlights

Tables A1 to A9 and supporting tables SA1 to SA29 provides details of the Municipality's budget including its summaries and highlights.

The major highlights of this budget and the municipality's commitment to improve the quality of life of its residents is that it plans to support 17 000 indigents and provides the first 6kl of water to all household consumers.

3.8 Conclusion

This Budget has been compiled to the best ability of the Municipality and the Municipal Manager has provided the quality assurance.

4 ANNUAL BUDGET TABLES

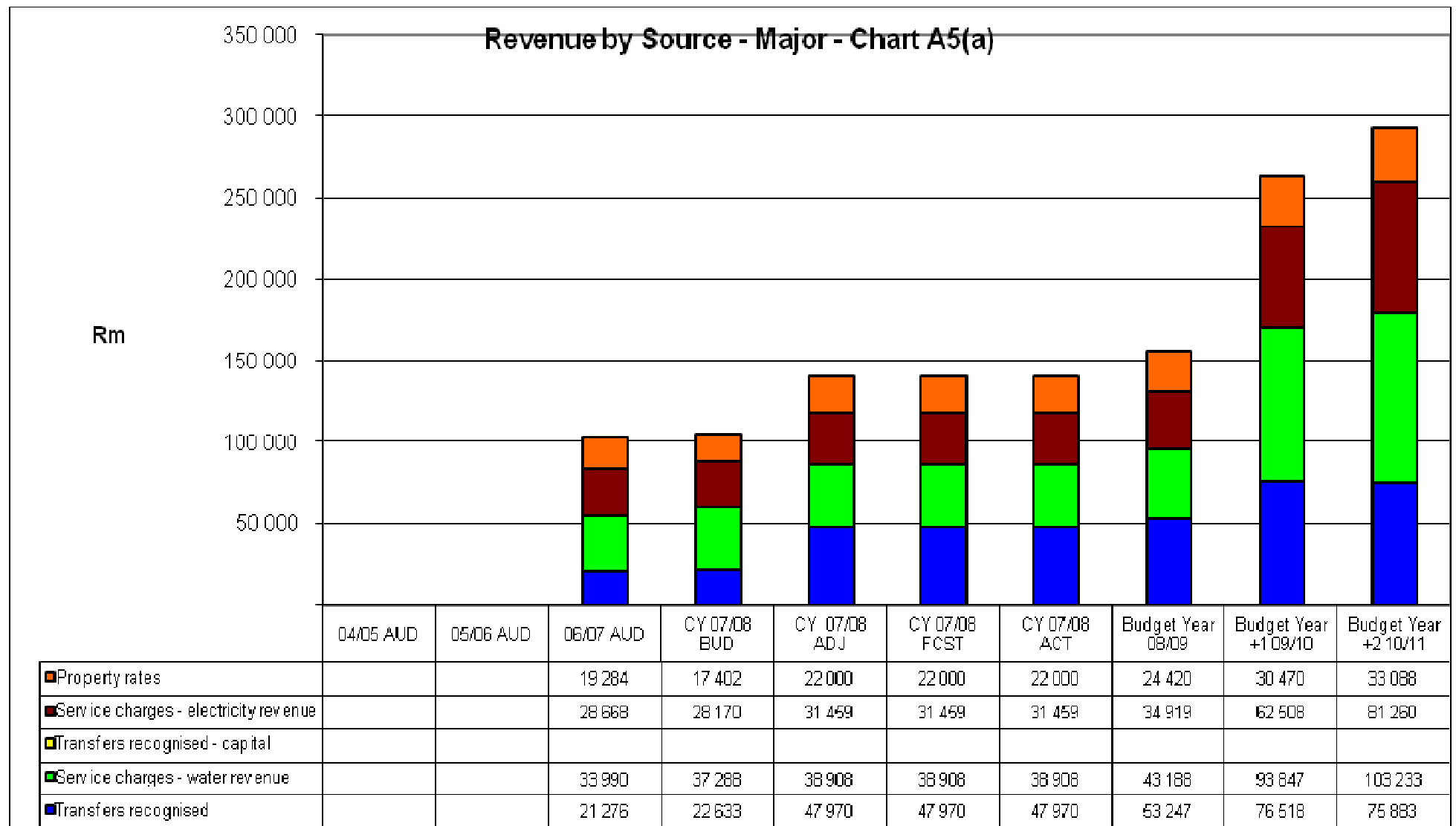
4.1 Budget Summary

Table A1 Budget Summary

Description	2005/06	2006/07	2007/08	Current Year 2008/09				2009/10 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Financial Performance										
Property rates	–	19 824	22 000	24 420	21 200	21 200	21 200	30 470	33 088	36 097
Service charges	–	76 437	81 788	96 335	95 512	95 512	95 512	173 332	203 336	241 987
Investment revenue	–	–	–	–	–	–	–	–	–	–
Transfers recognised – operational	–	21 276	47 970	53 247	53 604	53 604	53 604	76 518	75 883	85 402
Other own revenue	–	23 192	30 688	34 064	18 390	18 390	18 390	63 304	62 563	37 470
	–	140 729	182 446	208 066	188 706	188 706	188 706	343 624	374 870	400 956
Total Revenue (excluding capital transfers and contributions)										
Employee costs	–	46 233	49 498	54 043	56 342	56 342	56 342	118 398	130 354	143 518
Remuneration of councillors	–	–	–	–	–	–	–	–	–	–
Depreciation & asset impairment	–	–	–	–	–	–	–	2 506	2 757	3 032
Finance charges	–	–	–	–	–	–	–	–	–	–
Materials and bulk purchases	–	27 612	67 476	67 476	19 590	19 590	19 590	97 329	107 062	109 847
Transfers and grants	–	–	–	–	–	–	–	–	–	–
Other expenditure	–	66 884	65 472	86 547	112 774	112 774	112 774	125 391	134 697	144 559
Total Expenditure	–	140 729	182 446	208 066	188 706	188 706	188 706	343 624	374 870	400 956
Surplus/(Deficit)	–	–	–	–	–	–	–	–	0	(0)
Transfers recognised – capital	–	–	–	–	–	–	–	–	–	–
Contributions recognised - capital & contributed assets	–	–	–	–	–	–	–	–	–	–
	–	–	–	–	–	–	–	–	0	(0)
Surplus/(Deficit) after capital transfers & contributions										
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	–	–	–	–	–	–	–	–	0	(0)

Table A1 Budget Summary

Description	2005/06	2006/07	2007/08	Current Year 2008/09				2009/10 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
R thousands										
<u>Capital expenditure & funds sources</u>										
Capital expenditure	2 610	29 458	60 446	20 123	25 398	25 398	25 398	41 312	27 563	30 047
Transfers recognised – capital	–	23 102	31 874	8 500	18 338	18 338	18 338	35 312	27 563	30 047
Public contributions & donations	–	–	–	–	–	–	–	–	–	–
Borrowing	–	1 500	24 057	–	–	–	–	–	–	–
Internally generated funds	2 610	4 856	4 708	11 623	7 060	7 060	7 060	6 000	–	–
Total sources of capital funds	2 610	29 458	60 639	20 123	25 398	25 398	25 398	41 312	27 563	30 047
<u>Financial position</u>										
Total current assets	–	–	–	–	–	–	–	–	–	–
Total non-current assets	–	–	–	–	–	–	–	–	–	–
Total current liabilities	–	–	–	–	–	–	–	–	–	–
Total non-current liabilities	–	–	–	–	–	–	–	–	–	–
Community wealth/Equity	–	–	–	–	–	–	–	–	–	–
<u>Cash flows</u>										
Net cash from (used) operating	136 643	135 473	187 446	208 066	188 706	188 706	188 706	343 624	374 871	400 956
Net cash from (used) investing	136 643	135 473	187 446	208 066	188 706	188 706	188 706	343 624	374 871	400 956
Net cash from (used) financing	–	–	–	–	–	–	–	–	–	–
Cash/cash equivalents at the year end	273 286	544 232	919 124	416 132	377 412	377 412	377 412	687 248	1 436 990	2 238 902
<u>Cash backing/surplus reconciliation</u>										
Cash and investments available	–	–	–	–	–	–	–	–	–	–
Application of cash and investments	–	–	–	–	–	–	88	–	–	–
Balance - surplus (shortfall)	–	–	–	–	–	–	(88)	–	–	–
<u>Asset management</u>										
Asset register summary (WDV)	–	–	–	–	–	–	–	–	–	–
Depreciation & asset impairment	–	–	–	–	–	–	2 506	2 506	2 757	3 032
Renewal of Existing Assets	–	25 402	44 281	12 806	15 798	15 798	17 812	17 812	20 263	12 546
Repairs and Maintenance	–	27 362	60 446	19 573	25 398	25 398	40 312	40 312	27 563	30 046



4.2 Budgeted financial performance (revenue and expenditure by municipal vote)

Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2005/06	2006/07	2007/08	Current Year 2008/09			2009/10 MTREF		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue – Standard										
<i>Governance and administration</i>		–	22 163	27 974	34 587	36 139	36 139	104 853	115 339	126 873
Executive and council		–	8 250	12 094	13 425	14 977	14 977	22 262	24 488	26 937
Budget and treasury office		–	10 764	10 271	11 978	11 978	11 978	49 589	54 548	60 002
Corporate services		–	3 149	5 609	9 184	9 184	9 184	33 003	36 303	39 933
<i>Community and public safety</i>		–	20 404	21 204	19 994	19 994	19 994	49 071	42 978	55 926
Community and social services		–	7 046	12 756	10 617	10 617	10 617	38 541	33 045	45 000
Sport and recreation		–	–	–	–	–	–	–	–	–
Public safety		–	13 358	8 448	9 377	9 377	9 377	9 030	9 933	10 926
Housing		–	–	–	–	–	–	1 500	–	–
Health		–	–	–	–	–	–	–	–	–
<i>Economic and environmental services</i>		–	20 665	25 582	28 396	28 396	28 396	38 333	50 050	35 004
Planning and development		–	9 256	12 326	13 682	13 682	13 682	7 087	9 596	13 356
Road transport		–	11 409	13 256	14 714	14 714	14 714	31 246	40 454	21 648
Environmental protection		–	–	–	–	–	–	–	–	–
<i>Trading services</i>		–	77 034	112 624	125 019	104 177	104 177	151 367	166 503	183 154
Electricity		–	30 248	31 836	35 338	42 143	42 143	70 274	77 302	85 032
Water		–	36 777	62 145	68 981	41 334	41 334	49 750	54 725	60 197
Waste water management		–	5 591	12 235	13 581	13 581	13 581	13 732	15 105	16 616
Waste management		–	4 418	6 408	7 119	7 119	7 119	17 611	19 372	21 309
Other	4	–	–	–	–	–	–	–	–	–
Total Revenue – Standard	2	–	140 266	187 384	207 996	188 706	188 706	343 624	374 870	400 956
Expenditure – Standard										
<i>Governance and administration</i>		–	22 163	27 974	34 587	36 139	36 139	104 853	115 339	126 873
Executive and council		–	8 250	12 094	13 425	14 977	14 977	22 262	24 488	26 937
Budget and treasury office		–	10 764	10 271	11 978	11 978	11 978	49 589	54 548	60 002
Corporate services		–	3 149	5 609	9 184	9 184	9 184	33 003	36 303	39 933
<i>Community and public safety</i>		–	20 404	21 204	19 994	19 994	19 994	49 071	42 978	55 926
Community and social services		–	2 123	12 756	3 391	10 617	10 617	38 541	33 045	45 000

Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2005/06	2006/07	2007/08	Current Year 2008/09			2009/10 MTREF		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
R thousand	1									
Sport and recreation		–	4 923	–	7 226	–	–	–	–	–
Public safety		–	13 358	8 448	9 377	9 377	9 377	9 030	9 933	10 926
Housing		–	–	–	–	–	–	1 500	–	–
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		–	20 665	25 582	39 991	28 396	28 396	38 333	50 050	35 004
Planning and development		–	9 256	12 326	25 277	13 682	13 682	7 087	9 596	13 356
Road transport		–	11 409	13 256	14 714	14 714	14 714	31 246	40 454	21 648
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		–	77 034	112 624	113 424	104 177	104 177	151 367	166 503	183 154
Electricity		–	30 248	31 836	35 338	42 143	42 143	70 274	77 302	85 032
Water		–	36 777	62 145	57 386	41 334	41 334	49 750	54 725	60 197
Waste water management		–	5 591	12 235	13 581	13 581	13 581	13 732	15 105	16 616
Waste management		–	4 418	6 408	7 119	7 119	7 119	17 611	19 372	21 309
Other	4	–	–	–	–	–	–	–	–	–
Total Expenditure – Standard	3	–	140 266	187 384	207 996	188 706	188 706	343 624	374 870	400 956
Surplus/(Deficit) for the year		–	–	–	(0)	–	–	–	–	–

4.3 Budgeted financial performance (Continue)

Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	R thousand	2005/06	2006/07	2007/08	Current Year 2008/09			2009/10 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue – Standard										
Municipal governance and administration		–	22 163	27 974	34 587	36 139	36 139	104 853	115 339	126 873
Executive and council		–	8 250	12 094	13 425	14 977	14 977	22 262	24 488	26 937
Mayor and Council			7 786	10 532	11 691	11 691	11 691	13 990	15 389	16 928
Municipal Manager			464	1 562	1 734	3 286	3 286	8 272	9 099	10 009
Budget and treasury office			10 764	10 271	11 978	11 978	11 978	49 589	54 548	60 002
Corporate services	–	3 149	5 609	5 609	9 184	9 184	9 184	33 003	36 303	39 933
Human Resources			1 367	2 753	3 056	3 056	3 056	17 260	18 986	20 885
Information Technology				–		–	–		–	–
Property Services				–		–	–		–	–
Other Admin			1 782	2 856	6 128	6 128	6 128	15 742	17 317	19 048
Community and public safety		–	20 404	21 204	19 994	19 994	19 994	49 071	42 978	55 926
Community and social services	–	7 046	12 756	12 756	10 617	10 617	10 617	38 541	33 045	45 000
Libraries and Archives			1 724	2 316	2 571	2 571	2 571	3 756	4 132	4 545
Museums & Art Galleries etc				–		–	–		–	–
Community halls and Facilities			105	169	188	188	188		–	–
Cemeteries & Crematoriums			232	452	502	502	502		–	–
Child Care				–		–	–		–	–
Aged Care			62	117	130	100	100		–	–
Other Community			4 923	5 865	7 226	7 226	7 226	21 285	23 413	25 755
Other Social				3 837		–	–	13 500	5 500	14 700
Sport and recreation			–	–	–	–	–	–		
Public safety	–	13 358	8 448	8 448	9 377	9 377	9 377	9 030	9 933	10 926
Police										
Fire										
Civil Defence										
Street Lighting			1 545	1 644	1 825	1 855	1 855	9 030	9 933	10 926
Other			11 813	6 804	7 552	6 000	6 000			
Housing								1 500		
Health	–	–	–	–	–	–	–	–	–	–

Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description R thousand		2005/06	2006/07	2007/08	Current Year 2008/09			2009/10 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
<i>Clinics</i>										
<i>Ambulance</i>										
<i>Other</i>										
Economic and environmental services		–	20 665	25 582	28 396	28 396	28 396	38 333	50 050	35 004
Planning and development		–	9 256	12 326	13 682	13 682	13 682	7 087	9 596	13 356
<i>Economic Development/Planning</i>			605	1 880	2 087	4 087	4 087	3 402	5 542	8 896
<i>Town Planning/Building enforcement</i>			8 651	10 446	11 595	10 595	10 595	3 685	4 054	4 459
Road transport		–	11 409	13 256	14 714	14 714	14 714	31 246	40 454	21 648
<i>Roads</i>			7 227	8 653	9 605	8 838	8 838	24 971	33 552	14 056
<i>Public Buses</i>					–					
<i>Parking Garages</i>					–					
<i>Vehicle Licensing and Testing</i>					–			6 275	6 902	7 592
<i>Other</i>			4 182	4 603	5 109	4 643	4 643			
Environmental protection		–	–	–	–	–	–	–	–	–
<i>Pollution Control</i>										
<i>Biodiversity & Landscape</i>										
<i>Other</i>										
Trading services		–	77 034	112 624	125 019	104 177	104 177	151 367	166 503	183 154
Electricity		–	30 248	31 836	35 338	42 143	42 143	70 274	77 302	85 032
<i>Electricity Distribution</i>			30 248	31 836	35 338	42 143	42 143	70 274	77 302	85 032
<i>Electricity Generation</i>										
Water		–	36 777	62 145	68 981	41 334	41 334	49 750	54 725	60 197
<i>Water Distribution</i>			36 777	62 145	68 981	41 334	41 334	49 750	54 725	60 197
<i>Water Storage</i>										
Waste water management		–	5 591	12 235	13 581	13 581	13 581	13 732	15 105	16 616
<i>Sewerage</i>			3 257	8 144	9 040	9 040	9 040	9 141	10 055	11 060
<i>Storm Water Management</i>			1 226	2 147	2 383	2 383	2 383	2 410	2 650	2 916
<i>Public Toilets</i>			1 108	1 944	2 158	2 158	2 158	2 182	2 400	2 640
Waste management		–	4 418	6 408	7 119	7 119	7 119	17 611	19 372	21 309
<i>Solid Waste</i>			4 418	6 408	7 119	7 119	7 119	17 611	19 372	21 309
Other		–	–	–	–	–	–	–	–	–

Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	R thousand	2005/06	2006/07	2007/08	Current Year 2008/09			2009/10 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
<i>Air Transport</i>										
<i>Abattoirs</i>										
<i>Tourism</i>										
<i>Forestry</i>										
<i>Markets</i>										
Total Revenue – Standard		–	140 266	187 384	207 996	188 706	188 706	343 624	374 870	400 956
<u>Expenditure – Standard</u>										
<i>Municipal governance and administration</i>		–	22 163	27 974	34 587	36 139	36 139	104 853	115 339	126 873
Executive and council		–	8 250	12 094	13 425	14 977	14 977	22 262	24 488	26 937
Mayor and Council			7 786	10 532	11 691	11 691	11 691	13 990	15 389	16 928
Municipal Manager			464	1 562	1 734	3 286	3 286	8 272	9 099	10 009
Budget and treasury office			10 764	10 271	11 978	11 978	11 978	49 589	54 548	60 002
Corporate services		–	3 149	5 609	9 184	9 184	9 184	33 003	36 303	39 933
Human Resources			1 367	2 753	3 056	3 056	3 056	17 260	18 986	20 885
Information Technology				–		–	–		–	–
Property Services				–		–	–		–	–
Other Admin			1 782	2 856	6 128	6 128	6 128	15 742	17 317	19 048
Community and public safety		–	20 404	21 204	19 994	19 994	19 994	49 071	42 978	55 926
Community and social services		–	2 123	12 756	3 391	10 617	10 617	38 541	33 045	45 000
Libraries and Archives			1 724	2 316	2 571	2 571	2 571	3 756	4 132	4 545
Museums & Art Galleries etc				–		–	–		–	–
Community halls and Facilities			105	169	188	188	188		–	–
Cemeteries & Crematoriums			232	452	502	502	502		–	–
Child Care				–	–	–	–		–	–
Aged Care			62	117	130	100	100		–	–
Other Community				5 865	–	7 226	7 226	21 285	23 413	25 755
Other Social				3 837		–	–	13 500	5 500	14 700
Sport and recreation			4 923	–	7 226	–	–	–		
Public safety		–	13 358	8 448	9 377	9 377	9 377	9 030	9 933	10 926
Police				–						
Fire				–						
Civil Defence				–						

Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description R thousand		2005/06	2006/07	2007/08	Current Year 2008/09			2009/10 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Street Lighting			1 545	1 644	1 825	1 855	1 855	9 030	9 933	10 926
Other			11 813	6 804	7 552	6 000	6 000			
Housing				–				1 500		
Health		–	–	–	–	–	–	–	–	–
Clinics				–						
Ambulance				–						
Other				–						
Economic and environmental services		–	20 665	25 582	39 991	28 396	28 396	38 333	50 050	35 004
Planning and development		–	9 256	12 326	25 277	13 682	13 682	7 087	9 596	13 356
Economic Development/Planning			605	1 880	2 087	4 087	4 087	3 402	5 542	8 896
Town Planning/Building				10 446	11 595	10 595	10 595	3 685	4 054	4 459
enforcement			8 651	–	11 595					
0										
Road transport		–	11 409	13 256	14 714	14 714	14 714	31 246	40 454	21 648
Roads			7 227	8 653	9 605	8 838	8 838	24 971	33 552	14 056
Public Buses				–	–					
Parking Garages				–	–					
Vehicle Licensing and Testing				–	–			6 275	6 902	7 592
Other			4 182	4 603	5 109	4 643	4 643			
Environmental protection		–	–	–	–	–	–	–	–	–
Pollution Control				–						
Biodiversity & Landscape										
Other										
Trading services		–	77 034	112 624	113 424	104 177	104 177	151 367	166 503	183 154
Electricity		–	30 248	31 836	35 338	42 143	42 143	70 274	77 302	85 032
Electricity Distribution			30 248	31 836	35 338	42 143	42 143	70 274	77 302	85 032
Electricity Generation				–						
Water		–	36 777	62 145	57 386	41 334	41 334	49 750	54 725	60 197
Water Distribution			36 777	62 145	57 386	41 334	41 334	49 750	54 725	60 197
Water Storage										
Waste water management		–	5 591	12 235	13 581	13 581	13 581	13 732	15 105	16 616
Sewerage			3 257	8 144	9 040	9 040	9 040	9 141	10 055	11 060
Storm Water Management			1 226	2 147	2 383	2 383	2 383	2 410	2 650	2 916

Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	R thousand	2005/06	2006/07	2007/08	Current Year 2008/09			2009/10 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
<i>Public Toilets</i>			1 108	1 944	2 158	2 158	2 158	2 182	2 400	2 640
Waste management		–	4 418	6 408	7 119	7 119	7 119	17 611	19 372	21 309
<i>Solid Waste</i>			4 418	6 408	7 119	7 119	7 119	17 611	19 372	21 309
Other		–	–	–	–	–	–	–	–	–
<i>Air Transport</i>										
<i>Abattoirs</i>										
<i>Tourism</i>										
<i>Forestry</i>										
<i>Markets</i>										
Total Expenditure – Standard		–	140 266	187 384	207 996	188 706	188 706	343 624	374 870	400 956
Surplus/(Deficit) for the year		–	–	–	(0)	–	–	0	–	–

Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description R thousand	Vote1 - Mayor and Council	Vote2 - Budgetary & Treasury	Vote3 - Corporate services	Vote4 - Community and public safety	Vote5 - Public safety	Vote6 - Economic and environmental services	Vote7 - Road transport	Vote8 - Environmental protection	Vote9 - Electricity	Vote10 - Water	Vote11 - Waste water management	Vote12 - Waste management	Vote13 - Sport and recreation	Total
<u>Revenue By Source</u>														
Property rates	2 539	2 539	2 539	2 539	539	1 000	2 539	2 539	6 079	4 653	2 425	539		30 470
Property rates - penalties & collection charges														-
Service charges - electricity revenue		5 292	5 292	5 292	2 292	4 555	5 292	1 200	17 901	13 592	292	6 084	292	67 377
Service charges - water revenue		7 821	7 821	7 041	4 707	-	7 821	-	24 536	19 642	3 821	4 211	1 821	89 241
Service charges - sanitation revenue		890	890	890	890	890	890	890	890	890	890	890	890	10 682
Service charges - refuse revenue		577	577	577	577	577	661	577	577	577	577	577	493	6 925
Service charges – other														-
Rental of facilities and equipment		25	25	25	25	25	25	25	25	25	25	25	25	305
Interest earned - external investments		-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors		30 000		-					5 944	5 056			-	41 000
Dividends received														-
Fines				780										780
Licences and permits	7 291						7 291							14 581
Agency services														-
Other revenue	-													-
Transfers recognised – operational	12 432	5 944	15 858	17 874	-	1 539	9 012	51	12 739	5 314	-			80 763
Gains on disposal of PPE									1 500					1 500
Total Revenue (excluding capital transfers and contributions)	22 262	53 089	33 003	35 019	9 031	8 587	33 531	5 283	70 192	49 750	8 031	12 327	3 522	343 624
<u>Expenditure By Type</u>														
Employee related costs	4 705	13 877	15 684	15 878	5 710	5 618	7 924	5 283	7 592	9 491	6 073	14 231	3 522	115 587
Remuneration of councillors	11 616													11 616
Debt impairment				9 000										9 000
														-

Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description R thousand	Vote1 - Mayor and Council	Vote2 - Budgetary & Treasury	Vote3 - Corporate services	Vote4 - Community and public safety	Vote5 - Public safety	Vote6 - Economic and environmental services	Vote7 - Road transport	Vote8 - Environmental protection	Vote9 - Electricity	Vote10 - Water	Vote11 - Waste water management	Vote12 - Waste management	Vote13 - Sport and recreation	Total
Depreciation & asset impairment														
Finance charges				320										320
Bulk purchases									59 329	38 000				97 329
Other materials														-
Contracted services														-
Transfers and grants														-
Other expenditure		9 148	9 148	9 148	9 148	9 148	9 148	9 148	9 148	9 148	9 148	9 148	9 148	109 773
Loss on disposal of PPE														-
Total Expenditure	16 320	23 025	24 832	34 345	14 858	14 766	17 072	14 431	76 069	56 638	15 220	23 379	12 669	343 624
Surplus/(Deficit)	5 941	30 064	8 171	674	(5 827)	(6 179)	16 459	(9 148)	(5 877)	(6 889)	(7 190)	(11 052)	(9 148)	(1)
Transfers recognised – capital														-
Contributions recognised – capital														-
Contributed assets														-
Surplus/(Deficit) after capital transfers & contributions	5 941	30 064	8 171	674	(5 827)	(6 179)	16 459	(9 148)	(5 877)	(6 889)	(7 190)	(11 052)	(9 148)	(1)

4.4 Budgeted Financial Performance (Continue)

Table A4 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	R thousand	2005/06	2006/07	2007/08	Current Year 2008/09			2009/10 MTREF		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue by Vote										
Vote1 - Mayor and Council		–	8 250	12 094	13 425	14 977	14 977	22 262	24 488	26 937
Vote2 - Budget & Treasury		–	10 764	10 271	11 978	11 978	11 978	49 589	54 548	60 002
Vote3 - Corporate services		–	3 149	5 609	9 184	11 471	11 471	33 003	36 303	39 933
Vote4 - Community and public safety		–	7 046	12 756	10 617	10 085	10 085	38 541	33 045	45 000
Vote5 - Public safety		–	13 358	8 448	9 377	7 855	7 855	10 530	9 933	10 926
Vote6 - Economic and environmental services		–	9 256	12 326	13 682	14 682	14 682	7 087	9 596	13 356
Vote7 - Road transport		–	11 409	13 256	14 714	13 481	13 481	31 246	40 454	21 648
Vote8 - Environmental protection		–	–	–	–	–	–	–	–	–
Vote9 – Electricity		–	30 248	31 836	35 338	42 143	42 143	70 274	77 302	85 032
Vote10 – Water		–	36 777	62 145	68 981	41 334	41 334	49 750	54 725	60 197
Vote11 - Waste water management		–	36 777	62 145	68 981	41 334	41 334	49 750	54 725	60 197
Vote12 - Waste management		–	–	–	–	–	–	–	–	–
Vote13 - Sport and recreation		–	–	–	–	–	–	–	–	–
Total Revenue by Vote		–	167 034	230 886	256 277	209 340	209 340	362 031	395 118	423 229
Expenditure by Vote to be appropriated										
Vote1 - Mayor and Council		–	8 250	12 094	13 425	14 977	14 977	22 262	24 488	26 937
Vote2 - Budgetary & Treasury		–	10 764	10 271	11 978	11 978	11 978	49 589	54 548	60 002
Vote3 - Corporate services		–	3 149	5 609	9 184	11 471	11 471	33 003	36 303	39 933
Vote4 - Community and public safety		–	7 046	12 756	10 617	10 085	10 085	38 541	33 045	45 000
Vote5 - Public safety		–	13 358	8 448	9 377	7 855	7 855	10 530	9 933	10 926
Vote6 - Economic and environmental services		–	9 256	12 326	13 682	14 682	14 682	7 087	9 596	13 356
Vote7 - Road transport		–	11 409	13 256	14 714	13 481	13 481	31 246	40 454	21 648
Vote8 - Environmental protection		–	–	–	–	–	–	–	–	–
Vote9 – Electricity		–	30 248	31 836	35 338	42 143	42 143	70 274	77 302	85 032
Vote10 – Water		–	5 591	12 235	13 581	13 581	13 581	13 732	15 105	16 616
Vote11 - Waste water management		–	3 257	8 144	9 040	9 040	9 040	9 141	10 055	11 060
Vote12 - Waste management		–	1 226	2 147	2 383	2 383	2 383	2 410	2 650	2 916
Vote13 - Sport and recreation		–	1 108	1 944	2 158	2 158	2 158	2 182	2 400	2 640
Total Expenditure by Vote		–	104 662	131 066	145 477	153 834	153 834	289 996	315 879	336 066
Surplus/(Deficit) for the year		–	62 372	99 820	110 800	55 506	55 506	72 035	79 239	87 163

4.5 Budgeted Financial Performance (Continue)

Table A4 Budgeted Financial Performance (revenue and expenditure)

Description		2005/06	2006/07	2007/08	Current Year 2008/09				2009/10 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
R thousand											
Revenue By Source											
Property rates		–	19 824	22 000	24 420	21 200	21 200	21 200	30 470	33 088	36 097
Property rates - penalties & collection charges											
Service charges - electricity revenue		–	28 668	31 459	34 919	46 302	46 302	46 302	62 508	81 260	105 638
Service charges - water revenue		–	33 990	33 908	43 188	37 900	37 900	37 900	93 847	103 232	115 620
Service charges - sanitation revenue		–	8 052	8 670	9 624	6 100	6 100	6 100	10 682	11 857	13 043
Service charges - refuse revenue		–	5 195	5 109	5 671	3 420	3 420	3 420	6 295	6 987	7 686
Service charges – other			532	2 642	2 933	1 790	1 790	1 790			
Rental of facilities and equipment			142	210	233	200	200	200	305	529	882
Interest earned - external investments											
Interest earned - outstanding debtors			8 572	8 011	8 892	5 190	5 190	5 190	41 000	39 000	12 000
Dividends received											
Fines			597	633	703	700	700	700	780	866	953
Licences and permits			10 335	11 834	13 136	9 300	9 300	9 300	14 581	16 185	17 804
Agency services											
Transfers recognised – operational			21 276	47 970	53 247	53 604	53 604	53 604	76 518	75 883	85 402
Other revenue		–	3 546	–	–	–	–	–	3 138	3 483	3 831
Gains on disposal of PPE				10 000	11 100	3 000	3 000	3 000	3 500	2 500	2 000
Total Revenue (excluding capital transfers and contributions)		–	140 729	182 446	208 066	188 706	188 706	188 706	343 624	374 870	400 956
Expenditure By Type											
Employee related costs		–	46 233	49 498	54 043	56 342	56 342	56 342	118 398	130 354	143 518
Remuneration of councillors											
Debt impairment											
Depreciation & asset impairment		–	–	–	–	–	–	–	2 506	2 757	3 032
Finance charges											
Bulk purchases		–	27 612	67 476	67 476	19 590	19 590	19 590	97 329	107 062	109 847
Other materials											

Table A4 Budgeted Financial Performance (revenue and expenditure)

Description		2005/06	2006/07	2007/08	Current Year 2008/09				2009/10 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
R thousand											
Contracted services		–	–	–	–	–	–	–	2 700	–	–
Transfers and grants		–	–	–	–	–	–	–	–	–	–
Other expenditure		–	66 884	65 472	86 547	112 774	112 774	112 774	122 691	134 697	144 559
Loss on disposal of PPE		–	–	–	–	–	–	–	–	–	–
Total Expenditure		–	140 729	182 446	208 066	188 706	188 706	188 706	343 624	374 870	400 956
Surplus/(Deficit)		–	–	–	–	–	–	–	–	0	(0)
Transfers recognised – capital		–	–	–	–	–	–	–	–	–	–
Contributions recognised – capital		–	–	–	–	–	–	–	–	–	–
Contributed assets		–	–	–	–	–	–	–	–	0	(0)
Surplus/(Deficit) after capital transfers & contributions		–	–	–	–	–	–	–	–	0	(0)
Taxation		–	–	–	–	–	–	–	–	0	(0)
Surplus/(Deficit) after taxation		–	–	–	–	–	–	–	–	0	(0)
Attributable to minorities		–	–	–	–	–	–	–	–	0	(0)
Surplus/(Deficit) attributable to municipality		–	–	–	–	–	–	–	–	0	(0)
Share of surplus/ (deficit) of associate		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year		–	–	–	–	–	–	–	–	0	(0)

Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description (R thousands)	2005/06	2006/07	2007/08	Current Year 2008/09				2009/10 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
REVENUE ITEMS:										
<u>Property rates</u>										
Total Property Rates		19 824	22 000	24 420	21 200	21 200	21 200	30 470	33 088	36 097
<i>less Revenue Foregone</i>										
Net Property Rates	–	19 824	22 000	24 420	21 200	21 200	21 200	30 470	33 088	36 097
<u>Service charges - electricity revenue</u>										
Total Service charges - electricity revenue		28 668	31 459	34 919	46 302	46 302	46 302	62 508	81 260	105 638
<i>less Revenue Foregone</i>										
Net Service charges - electricity revenue	–	28 668	31 459	34 919	46 302	46 302	46 302	62 508	81 260	105 638
<u>Service charges - water revenue</u>										
Total Service charges - water revenue		33 990	33 908	43 188	37 900	37 900	37 900	93 847	103 232	115 620
<i>less Revenue Foregone</i>										
Net Service charges - water revenue	–	33 990	33 908	43 188	37 900	37 900	37 900	93 847	103 232	115 620
<u>Service charges - sanitation revenue</u>										
Total Service charges - sanitation revenue		8 052	8 670	9 624	6 100	6 100	6 100	10 682	11 857	13 043
<i>less Revenue Foregone</i>										
Net Service charges - Sanitation revenue	–	8 052	8 670	9 624	6 100	6 100	6 100	10 682	11 857	13 043
<u>Service charges - refuse revenue</u>										
Total refuse removal revenue		5 195	5 109	5 671	3 420	3 420	3 420	6 295	6 987	7 686
Total landfill revenue										
<i>less Revenue Foregone</i>										
Net Service charges - refuse revenue	–	5 195	5 109	5 671	3 420	3 420	3 420	6 295	6 987	7 686
<u>Other Revenue by source</u>										
Fuel levy										
Other revenue		3 546						3 138	3 483	3 831

Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description (R thousands)	2005/06	2006/07	2007/08	Current Year 2008/09				2009/10 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Total 'Other' Revenue	–	3 546	–	–	–	–	–	3 138	3 483	3 831
EXPENDITURE ITEMS:										
<u>Employee related costs</u>										
Salaries and Wages		46 233	49 498	54 043	56 342	56 342	56 342	59 093	65 002	71 503
Contributions to UIF, pensions, medical aid								28 693	31 562	34 719
Travel, motor car, accommodation; & other allowances								26 673	29 340	32 274
Housing benefits and allowances										
Overtime								3 939	4 449	5 023
Performance bonus										
Long service awards										
Payments in lieu of leave										
Post-retirement benefit obligations										
sub-total	–	46 233	49 498	54 043	56 342	56 342	56 342	118 398	130 354	143 518
<u>Less: Employees costs capitalised to PPE</u>										
Total Employee related costs	–	46 233	49 498	54 043	56 342	56 342	56 342	118 398	130 354	143 518
<u>Contributions recognised – capital</u>										
List contributions by contract										
Total Contributions recognised – capital	–	–	–	–	–	–	–	–	–	–
<u>Depreciation & asset impairment</u>										
Depreciation of Property, Plant & Equipment								2 506	2 757	3 032
Lease amortisation										
Capital asset impairment										
Total Depreciation & asset impairment	–	–	–	–	–	–	–	2 506	2 757	3 032
<u>Bulk purchases</u>										
Electricity Bulk Purchases		18 481	19 590	19 590	19 590	19 590	19 590	59 329	65 262	63 867
Water Bulk Purchases		9 131	47 886	47 886				38 000	41 800	45 980
Total bulk purchases	–	27 612	67 476	67 476	19 590	19 590	19 590	97 329	107 062	109 847

Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description (R thousands)		2005/06	2006/07	2007/08	Current Year 2008/09				2009/10 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Contracted services											
<i>List services provided by contract</i>		-	-	-	-	-	-	-	2 700	-	-
sub-total		-	-	-	-	-	-	-	2 700	-	-
Allocations to organs of state:											
Electricity											
Water											
Sanitation											
Other											
Total contracted services		-	-	-	-	-	-	-	2 700	-	-
Other Expenditure By Type											
Repairs and maintenance <i>(to be deleted)</i>											
Collection costs											
Contributions to 'other' provisions											
Consultant fees											
Audit fees			677	1 131	1 131	1 131	1 131	1 131	950	1 045	1 150
General expenses			66 207	64 341	85 416	111 643	111 643	111 643	121 741	133 652	143 409
Total 'Other' Expenditure		-	66 884	65 472	86 547	112 774	112 774	112 774	122 691	134 697	144 559

4.5 Budgeted Capital Expenditure

Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	R thousand	2005/06	2006/07	2007/08	Current Year 2008/09				2009/10 MTREF		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Capital expenditure – Vote											
<u>Multi-year expenditure to be appropriated</u>											
Vote1 - Mayor and Council		56	440	1 343	500	–	–	–	–	–	–
Vote2 - Budget & Treasury		253	200	347	300	–	–	–	3 500	–	–
Vote3 - Corporate services		–	–	–	–	–	–	–	–	–	–
Vote4 - Community and public safety		21	166	827	2 006	–	–	–	15 000	5 500	14 700
Vote5 - Public safety		77	90	402	–	–	–	–	–	–	–
Vote6 - Economic and environmental services		–	3 570	3 500	1 500	9 600	9 600	9 600	–	1 800	2 800
Vote7 - Road transport		700	6 050	9 531	8 500	8 838	8 838	8 838	22 812	20 263	12 547
Vote8 - Environmental protection		–	1 040	–	550	240	240	240	–	–	–
Vote9 - Electricity		–	–	7 907	6 767	6 720	6 720	6 720	–	–	–
Vote10 – Water		–	11 102	7 374	–	–	–	–	–	–	–
Vote11 - Waste water management		–	11 102	7 374	–	–	–	–	–	–	–
Vote12 - Waste management		–	–	–	–	–	–	–	–	–	–
Vote13 - Sport and recreation		–	–	–	–	–	–	–	–	–	–
Example 14 - Vote14		–	–	–	–	–	–	–	–	–	–
Example 15 - Vote15		–	–	–	–	–	–	–	–	–	–
Capital multi-year expenditure sub-total		1 107	33 760	38 605	20 123	25 398	25 398	25 398	41 312	27 563	30 047
<u>Single-year expenditure to be appropriated</u>											
Vote1 - Mayor and Council		56	440	1 343	500	–	–	–	–	–	–
Vote2 - Budget & Treasury		253	200	347	300	–	–	–	3 500	–	–
Vote3 - Corporate services		–	–	–	–	–	–	–	–	–	–
Vote4 - Community and public safety		21	166	827	2 006	–	–	–	15 000	5 500	14 700
Vote5 - Public safety		77	90	402	–	–	–	–	–	–	–
Vote6 - Economic and environmental services		–	3 570	3 500	1 500	9 600	9 600	9 600	–	1 800	2 800
Vote7 - Road transport		700	6 050	9 531	8 500	8 838	8 838	8 838	22 812	20 263	12 547
Vote8 - Environmental protection		–	1 040	–	550	240	240	240	–	–	–
Vote9 - Electricity		–	–	7 907	6 767	6 720	6 720	6 720	–	–	–
Vote10 – Water		–	–	7 907	6 767	6 720	6 720	6 720	–	–	–
Vote11 - Waste water management		1 503	6 800	16 000	–	–	–	–	–	–	–

Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description R thousand		2005/06	2006/07	2007/08	Current Year 2008/09				2009/10 MTREF		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Vote12 - Waste management		–	1 040	13 215	550	240	240	240	–	–	–
Vote13 - Sport and recreation		–	–	–	–	–	–	–	–	–	–
Example 14 - Vote14		–	–	–	–	–	–	–	–	–	–
Example 15 - Vote15		–	–	–	–	–	–	–	–	–	–
Capital single-year expenditure sub-total		2 610	19 396	60 979	27 440	32 358	32 358	32 358	41 312	27 563	30 047
Total Capital Expenditure – Vote		3 717	53 156	99 584	47 563	57 756	57 756	57 756	82 624	55 126	60 094
Capital Expenditure – Standard											
Governance and administration		309	640	1 690	800	–	–	–	3 500	–	–
Executive and council		56	440	1 343	500	–	–	–			
Budget and treasury office		253	200	347	300				3 500		
Corporate services											
Community and public safety		98	256	1 229	2 006	–	–	–	15 000	5 500	14 700
Community and social services			126	266	806				13 500	5 500	14 700
Sport and recreation		21	40	561	1 200						
Public safety		77	90	402							
Housing									1 500		
Health											
Economic and environmental services		700	9 620	13 031	10 000	18 438	18 438	18 438	22 812	22 063	15 347
Planning and development		–	3 570	3 500	1 500	9 600	9 600	9 600	–	1 800	2 800
Road transport		700	6 050	9 531	8 500	8 838	8 838	8 838	22 812	20 263	12 547
Environmental protection											
Trading services		1 503	18 942	44 496	7 317	6 960	6 960	6 960	–	–	–
Electricity											
Water			11 102	7 374							
Waste water management		1 503	6 800	16 000							
Waste management			1 040	13 215	550	240	240	240			
Other				7 907	6 767	6 720	6 720	6 720			
Total Capital Expenditure – Standard		2 610	29 458	60 446	20 123	25 398	25 398	25 398	41 312	27 563	30 047
Funded by:											
National Government			5 200	8 500	8 500	18 338	18 338	18 338	35 312	27 563	30 047
Provincial Government											
District Municipality			17 902	23 374							

Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	R thousand	2005/06	2006/07	2007/08	Current Year 2008/09				2009/10 MTREF		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Other transfers and grants											
Transfers recognised – capital		–	23 102	31 874	8 500	18 338	18 338	18 338	35 312	27 563	30 047
Public contributions & donations			1 500	24 057							
Borrowing			4 856	4 708							
Internally generated funds		2 610			11 623	7 060	7 060	7 060	6 000		
Total Capital Funding		2 610	29 458	60 639	20 123	25 398	25 398	25 398	41 312	27 563	30 047

4.6 Budgeted Financial Position

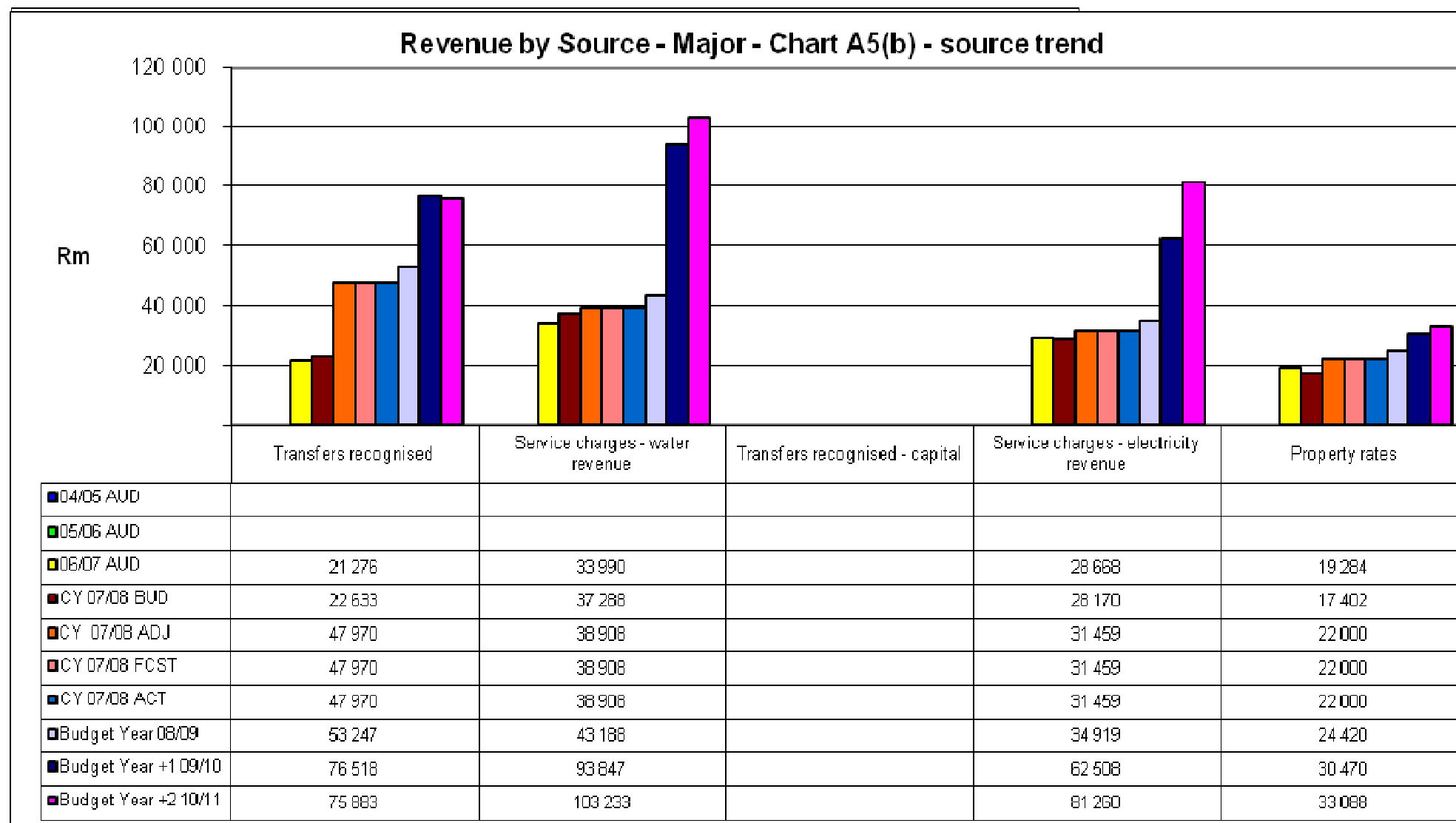


Table A7 Budgeted Cash Flows

Description	R thousand	2005/06	2006/07	2007/08	Current Year 2008/09				2009/10 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Ratepayers and other		115 367	112 840	139 476	154 819	135 102	135 102	135 102	251 745	298 988	315 554
Government – operating		21 276	22 633	43 204	44 409	44 766	44 766	44 766	57 067	75 883	85 402
Government – capital				4 766	8 838	8 838	8 838	8 838	34 812		
Interest											
Dividends											
Payments											
Suppliers and employees		–									
Finance charges											
Transfers and Grants		–									
NET CASH FROM/(USED) OPERATING ACTIVITIES		136 643	135 473	187 446	208 066	188 706	188 706	188 706	343 624	374 871	400 956
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE											
Decrease (Increase) in non-current debtors		21 276	22 633	43 204	44 409	44 766	44 766	44 766	57 067	75 883	85 402
Decrease (increase) other non-current receivables		115 367	112 840	139 476	154 819	135 102	135 102	135 102	251 745	298 988	315 554
Decrease (increase) in non-current investments											
Payments											
Capital assets				4 766	8 838	8 838	8 838	8 838	34 812	–	–
NET CASH FROM/(USED) INVESTING ACTIVITIES		136 643	135 473	187 446	208 066	188 706	188 706	188 706	343 624	374 871	400 956
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans											
Borrowing long term/refinancing											
Increase (decrease) in consumer deposits											
Payments											
Repayment of borrowing											
NET CASH FROM/(USED) FINANCING ACTIVITIES		–	–	–	–	–	–	–	–	–	–
NET INCREASE/ (DECREASE) IN CASH HELD		273 286	270 946	374 892	416 132	377 412	377 412	377 412	687 248	749 742	801 912
Cash/cash equivalents at the year begin:			273 286	544 232				–		687 248	1 436 990

Table A7 Budgeted Cash Flows

Description		2005/06	2006/07	2007/08	Current Year 2008/09				2009/10 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
R thousand											
Cash/cash equivalents at the year end:		273 286	544 232	919 124	416 132	377 412	377 412	377 412	687 248	1 436 990	2 238 902

4.8 Cash Backed Reserves/Accumulated Surpluses

Table A8 Cash backed reserves/accumulated surplus reconciliation

Description		2005/06	2006/07	2007/08	Current Year 2008/09				2009/10 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Cash and investments available											
Cash/cash equivalents at the year end		273 286	544 232	919 124	416 132	377 412	377 412	377 412	687 248	1 436 990	2 238 902
Other current investments > 90 days		(273 286)	(544 232)	(919 124)	(416 132)	(377 412)	(377 412)	(377 412)	(687 248)	(1 436 990)	(2 238 902)
Noncurrent assets – Investments		–	–	–	–	–	–	–	–	–	–
Cash and investments available:		–	–	–	–	–	–	–	–	–	–
Application of cash and investments											
Unspent conditional transfers		–	–	–	–	–	–	–	–	–	–
Unspent borrowing											
Statutory requirements						–					
Other working capital requirements		–	–	–	–	–	–	–	–	–	–
Other provisions											
Long term investments committed		–	–	–	–	–	–	88	–	–	–
Reserves to be backed by cash/investments											
Total Application of cash and investments:		–	–	–	–	–	–	88	–	–	–
Surplus(shortfall)		–	–	–	–	–	–	(88)	–	–	–

4.9 Asset Management

Table A9 Asset Management

Description		2005/06	2006/07	2007/08	Current Year 2008/09			2009/10 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
R thousand										
CAPITAL EXPENDITURE										
<u>Total New Assets</u>		–	27 282	50 976	12 506	25 398	25 398	40 312	27 563	30 046
Infrastructure - Road transport		–	7 500	11 500	10 000	8 838	8 838	–	1 300	1 200
Infrastructure – Electricity		–	–	7 907	200	6 720	6 720	–	–	–
Infrastructure – Water		–	11 102	7 374	–	–	–	–	–	–
Infrastructure – Sanitation		–	6 800	16 000	–	240	240	–	–	–
Infrastructure – Other		–	–	–	–	–	–	–	–	–
Infrastructure		–	25 402	42 781	10 200	15 798	15 798	–	1 300	1 200
Community		–	–	1 500	806	–	–	17 812	18 963	11 346
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Other assets		–	1 880	6 695	1 500	9 600	9 600	22 500	7 300	17 500
Agricultural Assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		–	–	–	–	–	–	1 000	–	–
<u>Total Renewal of Existing Assets</u>		–	25 402	44 281	12 806	15 798	15 798	17 812	20 263	12 546
Infrastructure - Road transport		–	7 500	11 500	10 000	8 838	8 838	–	1 300	1 200
Infrastructure – Electricity		–	–	7 907	2 000	6 720	6 720	–	–	–
Infrastructure – Water		–	11 102	7 374	–	–	–	–	–	–
Infrastructure – Sanitation		–	6 800	16 000	–	240	240	–	–	–
Infrastructure – Other		–	–	–	–	–	–	–	–	–
Infrastructure		–	25 402	42 781	12 000	15 798	15 798	–	1 300	1 200
Community		–	–	1 500	806	–	–	17 812	18 963	11 346
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Other assets		–	–	–	–	–	–	–	–	–
Agricultural Assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		–	–	–	–	–	–	1 000	–	–

Table A9 Asset Management

Description		2005/06	2006/07	2007/08	Current Year 2008/09			2009/10 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Total Capital Expenditure										
Infrastructure - Road transport		–	15 000	23 000	20 000	17 676	17 676	–	2 600	2 400
Infrastructure – Electricity		–	–	15 814	2 200	13 440	13 440	–	–	–
Infrastructure – Water		–	22 204	14 748	–	–	–	–	–	–
Infrastructure – Sanitation		–	22 204	14 748	–	–	–	–	–	–
Infrastructure – Other		–	–	–	–	–	–	–	–	–
Infrastructure		–	59 408	68 310	22 200	31 116	31 116	–	2 600	2 400
Community		–	–	3 000	1 612	–	–	35 624	37 926	22 692
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Other assets		–	1 880	6 695	1 500	9 600	9 600	22 500	7 300	17 500
Agricultural Assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		–	–	–	–	–	–	2 000	–	–
TOTAL CAPITAL EXPENDITURE - Asset class		–	61 288	78 005	25 312	40 716	40 716	60 124	47 826	42 592
ASSET REGISTER SUMMARY - PPE (WDV)										
Infrastructure - Road transport										
Infrastructure – Electricity										
Infrastructure – Water										
Infrastructure – Sanitation										
Infrastructure – Other										
Infrastructure		–	–	–	–	–	–	–	–	–
Community										
Heritage assets										
Investment properties		–	–	–	–	–	–	–	–	–
Other assets										
Agricultural Assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		–	–	–	–	–	–	–	–	–
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)		–	–	–	–	–	–	–	–	–
EXPENDITURE OTHER ITEMS										
Depreciation & asset impairment		–	–	–	–	–	–	2 506	2 757	3 032

Table A9 Asset Management

Description R thousand		2005/06	2006/07	2007/08	Current Year 2008/09			2009/10 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
<u>Repairs and Maintenance by Asset Class</u>		–	27 362	60 446	19 573	25 398	25 398	40 312	27 563	30 046
Infrastructure - Road transport		–	7 500	11 500	10 000	8 838	8 838	–	1 300	1 200
Infrastructure – Electricity		–	–	7 907	200	6 720	6 720	–	–	–
Infrastructure – Water		–	11 102	7 374	–	–	–	–	–	–
Infrastructure – Sanitation		–	6 800	16 000	–	240	240	–	–	–
Infrastructure – Other		–	–	–	–	–	–	–	–	–
Infrastructure		–	25 402	42 781	10 200	15 798	15 798	–	1 300	1 200
Community		–	–	1 500	1 306	–	–	17 812	18 963	11 346
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Other assets		–	1 960	16 165	8 067	9 600	9 600	22 500	7 300	17 500
TOTAL EXPENDITURE OTHER ITEMS		–	27 362	60 446	19 573	25 398	25 398	42 818	30 320	33 078
% of capital exp on renewal of assets		0.0%	93.1%	86.9%	102.4%	62.2%	62.2%	44.2%	73.5%	41.8%
Renewal of Existing Assets as % of depreciation"		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	710.8%	735.0%	413.8%
R&M as a % of PPE		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Renewal and R&M as a % of PPE		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

4.10 Basic Service Delivery

Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal		2005/06	2006/07	2007/08	Current Year 2008/09			2009/10 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
R thousand											
Cooperative Governance	Water			26 424	62 145	68 981	37 900	37 900	49 750	54 725	60 198
Cooperative Governance	Sanitation			8 373	10 291	11 423	8 942	8 942	8 031	8 834	9 718
Cooperative Governance	Housing			66	92	102	–	–	–	–	–
Cooperative Governance	Licensing			11 131	11 834	13 136	10 750	10 750	2 002	2 202	2 422
Cooperative Governance	Health and Environment			5 335	4 603	5 109	4 679	4 679	5 283	5 811	6 392
Service Delivery	Open Space and Stadiums			6 238	5 865	6 510	6 630	6 630	3 522	3 874	4 262
Service Delivery	Social Amenities			2 104	2 316	2 571	3 300	3 300	35 019	38 521	42 373
Service Delivery	Electricity			33 392	31 459	34 919	47 463	47 463	70 274	74 185	79 585
Service Delivery	Road Safety			552	633	703	919	919	717	789	868
Service Delivery	Waste Management			5 392	5 035	5 589	4 679	4 679	12 327	13 560	13 916
Service Delivery	Disaster Management			1 059	1 030	1 143	1 200	1 200	998	1 098	1 208

Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal		2005/06	2006/07	2007/08	Current Year 2008/09			2009/10 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
R thousand											
Service Delivery	Roads and Storm water			10 021	8 292	9 204	18 773	18 773	33 447	36 792	38 471
Service Delivery	Cemeteries			321	414	460	510	510		–	–
Institutional Capacity	Human Resources/ Corporate			1 568	1 720	1 909	4 500	4 500	33 033	36 336	39 970
Institutional Capacity	Financial & Fleet Support			15 933	23 672	25 392	15 750	15 750	53 089	58 398	61 238
Institutional Capacity	Public Amenities/ Security			1 793	2 042	2 150	1 290	1 290	5 283	5 811	6 392
Institutional Capacity	Executive and Council			10 672	15 005	16 656	17 236	17 236	22 262	24 488	24 937
Economic Development	Strategic Planning			355	998	1 108	4 185	4 185	8 587	9 446	9 008
		1									
			–	140 729	187 446	207 065	188 706	188 706	343 624	374 870	400 957

Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2005/06	2006/07	2007/08	Current Year 2008/09				2009/10 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
<u>Borrowing Management</u>											
Borrowing to Asset Ratio	Total Long-Term Borrowing/Total Assets	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Safety of Capital</u>											
Debt to Equity	Loans, Creditors, Overdraft & Tax Provision/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Liquidity</u>											
Current Ratio	Current assets/current liabilities	–	–	–	–	–	–	–	–	–	–
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	–	–	–	–	–	–	–	–	–	–
Liquidity Ratio	Monetary Assets/Current Liabilities	–	–	–	–	–	–	–	–	–	–
<u>Revenue Management</u>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		0.0%	223.9%	276.6%	276.6%	276.6%	276.6%	248.2%	251.8%	261.7%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										

Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2005/06	2006/07	2007/08	Current Year 2008/09				2009/10 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
<u>Creditors Management</u>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))										
<u>Funding of Provisions</u>											
Provisions not funded - %	Unfunded Provns./Total Provisions										
<u>Other Indicators</u>											
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated										
Water Distribution Losses (2)	% Volume (units purchased and own source less units sold)/Total units purchased and own source										
Employee costs	Employee costs/(Total Revenue - capital revenue)	0.0%	32.9%	27.1%	26.0%	29.9%	29.9%	29.9%	34.5%	34.8%	35.8%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	0.0%	50.5%	42.0%	40.1%	41.7%	44.6%		34.5%	34.8%	35.8%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.7%	0.7%	0.8%
<u>IDP regulation financial viability indicators</u>	-										
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	-	-	-	-	-	-	-	-	-	-
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2005/06	2006/07	2007/08	Current Year 2008/09				2009/10 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
	services										
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	–	88.4	94.3	41.1	59.6	59.6	59.6	37.8	72.6	106.0

Table SA10 Funding measurement

Description	MFMA section	Ref	2005/06	2006/07	2007/08	Current Year 2008/09				2009/10 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Funding measures	-	-										
Cash/cash equivalents at the year end - R'000	18(1)b	1	273 286	544 232	919 124	416 132	377 412	377 412	377 412	687 248	1 436 990	2 238 902
Cash + investments at the yr end less applications - R'000	18(1)b	2	-	-	-	-	-	-	(88)	-	-	-
Cash year end/monthly employee/supplier payments	18(1)b	3	-	88.4	94.3	41.1	59.6	59.6	59.6	37.8	72.6	106.0
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	-	-	-	-	-	-	-	-	0	(0)
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(6.0%)	1.8%	10.3%	(9.3%)	(6.0%)	(6.0%)	68.6%	10.0%	11.6%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	0.0%	122.2%	156.9%	147.8%	141.7%	141.7%	142%	138.7%	145.6%	133.0%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital payments % of capital expenditure	18(1)c;19	8	0.0%	0.0%	(12.3%)	(43.9%)	(34.8%)	(34.8%)	(34.8%)	(84.3%)	0.0%	0.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	75.2%	114.7%	63.6%	62.2%	62.2%	70.1%	49.0%	45.5%	0.0%

Supporting Table SA14Household bills

Description		2005/06	2006/07	2007/08	Current Year 2008/09			2009/10 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10 % incr.	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Rand/cent											
<u>Monthly Account for Household - 'Large' Household</u>											
Rates and services charges:											
Property rates			191.63	203.13	225.47	225.47	225.47		304.70	335.10	365.20
Electricity: Basic levy											
Electricity: Consumption			345.00	365.70	405.93	495.23	495.23		604.18	664.32	730.75
Water: Basic levy											
Water: Consumption			89.70	95.08	105.54	95.95	95.95		105.55	116.10	127.71
Sanitation			73.33	77.73	86.28	86.28	86.28		94.91	104.40	114.84
Refuse removal			35.40	37.52	41.65	41.65	41.65		45.82	50.40	55.36
Other											
sub-total		–	735.06	779.16	864.87	944.58	944.58	33.6%	1 155.16	1 270.32	1 393.86
VAT on Services			102.91	109.08	121.08	132.24	132.24	0.05	161.72	177.84	195.14
Total large household bill:		–	837.97	888.24	985.95	1 076.82	1 076.82	33.6%	1 316.88	1 448.16	1 589.00
% increase/-decrease			–	6.0%	11.0%	9.2%	–		391 829.3%	10.0%	9.7%
–											
<u>Monthly Account for Household - 'Small' Household</u>											
Rates and services charges:											
Property rates											
Electricity: Basic levy											
Electricity: Consumption			171.81	182.12	193.05	212.36	212.36		244.21	280.85	322.98
Water: Basic levy											
Water: Consumption			74.75	79.24	83.99	83.99	76.35		87.80	100.97	116.12
Sanitation			38.23	40.52	44.98	44.98	44.98		51.73	59.49	68.41

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Supporting Table SA14Household bills

Description		2005/06	2006/07	2007/08	Current Year 2008/09			2009/10 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10 % incr.	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Rand/cent											
Refuse removal			35.40	37.52	41.65	41.65	41.65		47.90	55.08	63.34
Other					48.50			18.0%	55.78		
Sub-total		–	320.19	339.40	412.17	382.98	375.34	18.3%	487.42	496.39	570.85
VAT on Services			365.02	386.92	469.87	436.60	427.89	0.21	365.02	386.92	469.87
Total small household bill:		–	685.21	726.32	882.04	819.58	803.23	(3.4%)	852.44	883.31	1 040.72
% increase/-decrease			–	6.0%	21.4%	(7.1%)	(2.0%)			3.6%	17.8%
–				–	2.57	-1.33	-0.72				
<u>Monthly Account for Household - 'Small' Household receiving free basic services</u>											
Rates and services charges:											
Property rates			191.63	182.12	193.05	212.36	212.36				
Electricity: Basic levy											
Electricity: Consumption			191.63	191.63	191.63		191.63		191.63	191.63	191.63
Water: Basic levy											
Water: Consumption			74.75	74.75	74.75		74.75		74.75	74.75	74.75
Sanitation			38.23	38.23	38.23		38.23		38.23	38.23	38.23
Refuse removal			35.40	37.52	41.65		38.23		38.23	38.23	38.23
Other											
sub-total		–	531.64	524.25	539.31	212.36	555.20		342.84	342.84	342.84
VAT on Services			365.02	386.92	469.87	436.60	427.89	0.21	436.60	427.89	0.21
Total small household bill:		–	896.66	911.17	1 009.18	648.96	983.09		779.44	770.73	343.05
% increase/-decrease			–	1.6%	10.8%	(35.7%)	51.5%		–	(1.1%)	(55.5%)
–											

Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2005/06	2006/07	2007/08	Current Year 2008/09			2009/10 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
R thousand												
Cooperative Governance	0	A		1 107	11 102	7 374	—		—	—		
Cooperative Governance	0	B			6 800	16 000	—	—	—	—		
Cooperative Governance	0	C					—	—	—	1 500		
Cooperative Governance	0	D			40		—	—	—	—		
Cooperative Governance	0	E					—	—	—	—		
Service Delivery	0	F			40		806	—	—	—		
Service Delivery	0	G			440		1 200	—	—	13 500	5 500	14 700
Service Delivery	0	H			3 958		6 767	6 720	6 720	—	—	—
Service Delivery	0	I			70		—	—	—	—	—	—
Service Delivery	0	J			1 040	6 867	550	240	240	—	—	—
Service Delivery	0	K					—	—	—	—	—	—
Service Delivery	0	L			6 050	3 174	8 500	8 838	8 838	22 812	20 263	12 547
Service Delivery	0	M			30		—	—	—	—	—	—
Institutional Capacity	Human Resources	N					—	—	—	—	—	—
Institutional Capacity	Fleet and Financial- BTO	O			200	347	300	—	—	3 500	—	—
Institutional Capacity	Executive and Council	P			420	1 343	500	—	—	—	—	—
Economic Development	Planning and Development	Q			3 570	3 500	1 500	9 600	9 600	—	1 800	2 800
			1	1 107	33 760	38 605	20 123	25 398	25 398	41 312	27 563	30 047

Supporting Table SA17Borrowing

Borrowing - Categorised by type R thousand	Ref	2005/06	2006/07	2007/08	Current Year 2008/09			2009/10 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
<u>Parent municipality</u>										
Long-Term Loans (annuity/reducing balance)			3 000	2 500	2 500					
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total	1	-	3 000	2 500	2 500	-	-	-	-	-
<u>Entities</u>										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										

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Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Entities sub-total	1	-	-	-	-	-	-	-	-	-
Total Borrowing	1	-	3 000	2 500	2 500	-	-	-	-	-

Supporting Table SA18Transfers and grant receipts

Description R thousand	Ref	2005/06	2006/07	2007/08	Current Year 2008/09			2009/10 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
RECEIPTS:	1, 2									
<u>Operating Transfers and Grants</u>										
National Government:		22 511	23 867	24 972	29 543	5 203	34 746	38 766	49 353	53 689
Equitable share		21 276	22 632	23 737	27 308	1 783	29 091	37 516	46 403	50 649
Finance Management		500	500	500	500	–	500	750	1 000	1 250
Municipal Systems Improvement		735	735	735	735	–	735	500	750	790
Allocation in Kind -NDPG					1 000	3 420	4 420	–	1 200	1 000
Provincial Government:		–	–	–	–	–	–	–	–	–
Allocation in Kind -NDPG										
District Municipality:		–	–	–	–	–	–	–	–	–
Water					–					
Other grant providers:		–	–	–	–	250	250	2 440	2 567	2 667
Provincial Support - MPRA					–	250	250			
Provincial allocation- excess employees								2 440	2 567	2 667
Total Operating Transfers and Grants	5	22 511	23 867	24 972	29 543	5 453	34 996	41 206	51 920	56 356
<u>Capital Transfers and Grants</u>										
National Government:		–	4 766	5 345	13 838	4 500	18 338	35 312	23 963	29 046
Municipal Infrastructure (MIG)		–	4 766	5 345	8 838	–	8 838	12 812	14 963	12 846

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Neighbourhood Development Grant					5 000	4 500	9 500	22 500	9 000	16 200
Provincial Government:		-	-	-	-	-	-	-	-	-
Other capital transfers/grants [insert description]										
District Municipality:		-	24 400	23 374	-	-	-	-	-	-
<i>Water</i>			24 400	23 374						
Other grant providers:		-	-	-	-	-	-	-	-	-
<i>Provincial Support - M</i>										
Total Capital Transfers and Grants	5	-	29 166	28 719	13 838	4 500	18 338	35 312	23 963	29 046
TOTAL RECEIPTS OF TRANSFERS & GRANTS		22 511	53 033	53 691	43 381	9 953	53 334	76 518	75 883	85 402

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Supporting Table SA19 Expenditure on transfers and grant programme

Description R thousand	Ref	2005/06	2006/07	2007/08	Current Year 2008/09			2009/10 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
EXPENDITURE:	1									
<u>Operating expenditure of Transfers and Grants</u>										
National Government:		22 511	23 867	24 972	29 543	5 203	34 746	38 766	49 353	53 689
Equitable share		21 276	22 632	23 737	27 308	1 783	29 091	37 516	46 403	50 649
Finance Management		500	500	500	500	–	500	750	1 000	1 250
Municipal Systems Improvement		735	735	735	735	–	735	500	750	790
Allocation in Kind –NDPG		–	–	–	1 000	3 420	4 420	–	1 200	1 000
Provincial Government:		–	–	–	–	–	–	–	–	–
Allocation in Kind –NDPG		–	–	–	–	–	–	–	–	–
District Municipality:		–	–	–	–	–	–	–	–	–
Water		–	–	–	–	–	–	–	–	–
Other grant providers:		–	–	–	–	250	250	2 440	2 567	2 667
Provincial Support – MPRA		–	–	–	–	250	250	–	–	–
Provincial allocation- Excess employees		–	–	–	–	–	–	2 440	2 567	2 667
Total operating expenditure of Transfers and Grants:		22 511	23 867	24 972	29 543	5 453	34 996	41 206	51 920	56 356
<u>Capital expenditure of Transfers and Grants</u>										
National Government:		–	4 766	5 345	13 838	4 500	18 338	35 312	23 963	29 046

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Municipal Infrastructure (MIG)		–	4 766	5 345	8 838	–	8 838	12 812	14 963	12 846
Neighbourhood Development Grant		–	–	–	5 000	4 500	9 500	22 500	9 000	16 200
Provincial Government:		–	–	–	–	–	–	–	–	–
Other capital transfers/grants [insert description]		–	–	–	–	–	–	–	–	–
District Municipality:		–	24 400	23 374	–	–	–	–	–	–
<i>Water</i>		–	24 400	23 374	–	–	–	–	–	–
Other grant providers:		–	–	–	–	–	–	–	–	–
<i>Provincial Support – M</i>										
Total capital expenditure of Transfers and Grants		–	29 166	28 719	13 838	4 500	18 338	35 312	23 963	29 046
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		22 511	53 033	53 691	43 381	9 953	53 334	76 518	75 883	85 402

Supporting Table SA22Summary councillor and staff benefits

Summary of Employee and Councillor remuneration R thousand	Ref	2005/06	2006/07	2007/08	Current Year 2008/09			2009/10 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
<u>Councillors (Political Office Bearers plus Other)</u>	1	A	B	C	D	E	F	G	H	I
Salary			3 983	4 282	4 282	4 282	4 863	5 350	5 938	6 591
Pension Contributions			488	524	524	524	596	656	728	808
Medical Aid Contributions			458	493	493	493	561	617	685	760
Motor vehicle allowance			3 411	3 668	3 668	3 668	4 159	4 575	5 078	5 636
Cell phone allowance			282	304	304	304	344	379	420	467
Housing allowance			14	15	15	15	–	19	21	23
Other benefits or allowances			–	–	–	–	–	–	–	–
In-kind benefits			–	–	–	–	–	21	23	26
Sub Total – Councillors		–	8 636	9 286	9 286	9 286	10 524	11 616	12 893	14 312
% increase	4	–	–	7.5%	–	–	13.3%	10.4%	11.0%	11.0%
<u>Senior Managers of the Municipality</u>	2									
Property rates			2 482	3 220	4 571	–	4 118	4 571	5 028	5 531
Pension Contributions								–	–	–
Medical Aid Contributions								–	–	–
Motor vehicle allowance								–	–	–
Cell phone allowance			65	70	108	–	97	108	119	131
Housing allowance								–	–	–
Performance Bonus								–	–	–
Other benefits or allowances								–	–	–
In-kind benefits								–	–	–
Sub Total - Senior Managers of Municipality		–	2 547	3 290	4 679	–	4 215	4 679	5 147	5 661

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0	0		–	29.2%	42.2%	(100.0%)	–	11.0%	10.0%	10.0%
<u>Other Municipal Staff</u>										
Basic Salaries and Wages			40 428	43 258	46 848	46 848	46 848	49 172	54 089	59 498
Pension Contributions			7 670	8 207	8 888	8 888	8 888	11 131	12 244	13 468
Medical Aid Contributions			2 122	2 271	2 459	2 459	2 459	16 289	17 918	19 709
Motor vehicle allowance			3 213	3 438	3 723	3 723	3 723	3 711	4 082	4 490
Cell phone allowance				–	–	–	–	337	370	408
Housing allowance				–	–	–	–	3 939	4 332	4 766
Overtime			3 217	3 442	3 728	3 728	3 728	12 210	13 431	14 774
Performance Bonus				–	–	–	–		–	–
Other benefits or allowances			3 290	3 520	3 812	3 812	3 812	4 607	5 068	5 575
Service charges - refuse revenue				–	–	–	–	708	779	857
Sub Total - Other Municipal Staff		–	59 940	64 136	69 459	69 459	69 459	102 103	112 314	123 545
0	0		–	7.0%	8.3%	–	–	47.0%	10.0%	10.0%
Total Parent Municipality		–	71 123	76 712	83 424	78 745	84 198	118 398	130 354	143 518
			–	7.9%	8.7%	(5.6%)	6.9%	40.6%	10.1%	10.1%
TOTAL SALARY, ALLOWANCES & BENEFITS		–	71 123	76 712	83 424	78 745	84 198	118 398	130 354	143 518
0	0		–	7.9%	8.7%	(5.6%)	6.9%	40.6%	10.1%	10.1%
TOTAL MANAGERS AND STAFF	5	–	62 487	67 426	74 138	69 459	73 674	106 782	117 460	129 206

Supporting Table SA23Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No. 10	Salary	Contrib.	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.			2.	3.
<u>Councillors</u>	4							
Speaker	5	1	342 341		125 082			467 423
Chief Whip			320 945		117 950			438 895
Mayor			427 925		177 846			605 771
Deputy Executive Mayor			–					–
Executive Committee			882 602	227 430	349 041			1 459 073
Total for all other councillors								–
Total Councillors	9	1	1 973 813	227 430	769 919			2 971 162
<u>Senior Managers of the Municipality</u>	6							
Municipal Manager (MM)			937 443		18 000			955 443
Chief Finance Officer			757 166		18 000			775 166
Director Strategic Planning and Information Management			673 036		18 000			691 036
Director Technical Services			749 060		18 000			767 060
Director Community Services			673 036		18 000			691 036
Director Corporate Services			673 036		18 000			691 036
Total Senior Managers of the Municipality	9	–	4 462 777	–	108 000	–	–	4 570 777
<u>A Heading for Each Entity</u>	7, 8							
Total for municipal entities	9	–	–	–	–	–	–	–
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION		1	6 436 590	227 430	877 919	–	–	7 541 939

Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2009/10												Medium Term Revenue and Expenditure Framework		
		July	Aug	Sept.	Oct	Nov	Dec	Jan	Feb	March	April	May	June	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source																
Property rates		2 539	2 539	2 539	2 539	2 539	2 539	2 539	2 539	2 539	2 539	2 539	2 539	30 470	33 088	36 097
Property rates - penalties & collection charges		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - electricity revenue		5 209	5 209	5 209	5 209	5 209	5 209	5 209	5 209	5 209	5 209	5 209	5 209	62 508	81 260	105 638
Service charges - water revenue		7 821	7 821	7 821	7 821	7 821	7 821	7 821	7 821	7 821	7 821	7 821	7 821	93 847	103 232	115 620
Service charges - sanitation revenue		890	890	890	890	890	890	890	890	890	890	890	890	10 682	11 857	13 043
Service charges - refuse revenue		525	525	525	525	525	525	525	525	525	525	525	525	6 295	6 987	7 686
Service charges - other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment		25	25	25	25	25	25	25	25	25	25	25	25	305	529	882
Interest earned - external investments		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest earned - outstanding debtors		3 417	3 417	3 417	3 417	3 417	3 417	3 417	3 417	3 417	3 417	3 417	3 417	41 000	39 000	12 000
Dividends received		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines		65	65	65	65	65	65	65	65	65	65	65	65	780	866	953
Licences and permits		1 215	1 215	1 215	1 215	1 215	1 215	1 215	1 215	1 215	1 215	1 215	1 215	14 581	16 185	17 804
Agency services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers recognised - operational		6 377	6 377	6 377	6 377	6 377	6 377	6 377	6 377	6 377	6 377	6 377	6 377	76 518	75 883	85 402

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Other revenue	262	262	262	262	262	262	262	262	262	262	262	262	3 138	3 483	3 831
Gains on disposal of PPE	292	292	292	292	292	292	292	292	292	292	292	292	3 500	2 500	2 000
Total Revenue (excluding capital transfers and contributions)	28 635	28 635	28 635	28 635	28 635	28 635	28 635	28 635	28 635	28 635	28 635	28 635	343 624	374 870	400 956
Expenditure By Type															
Employee related costs	9 867	9 867	9 867	9 867	9 867	9 867	9 867	9 867	9 867	9 867	9 867	9 867	118 398	130 354	143 518
Remuneration of councillors	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Debt impairment	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Depreciation & asset impairment	209	209	209	209	209	209	209	209	209	209	209	209	2 506	2 757	3 032
Finance charges	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Bulk purchases	8 111	8 111	8 111	8 111	8 111	8 111	8 111	8 111	8 111	8 111	8 111	8 111	97 329	107 062	109 847
Other materials	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Contracted services	225	225	225	225	225	225	225	225	225	225	225	225	2 700	–	–
Transfers and grants	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other expenditure	10 224	10 224	10 224	10 224	10 224	10 224	10 224	10 224	10 224	10 224	10 224	10 224	122 691	134 697	144 559
Loss on disposal of PPE	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure	28 635	28 635	28 635	28 635	28 635	28 635	28 635	28 635	28 635	28 635	28 635	28 635	343 624	374 870	400 956
Surplus/(Deficit)	–	–	–	–	–	–	–	–	–	–	–	–	–	0	(0)
Transfers recognised - capital													–	–	–
Contributions recognised - capital													–	–	–
Contributed assets													–	–	–
Surplus/(Deficit) after capital	–	–	–	–	–	–	–	–	–	–	–	–	–	0	(0)

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transfers & contributions																
Taxation													-	-	-	-
Attributable to minorities													-	-	-	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	-	-	-	-	-	-	-	-	-	-	-	-	-	0	(0)

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Supporting Table SA27Budgeted monthly revenue and expenditure (standard classification)

Description	Ref	Budget Year 2009/10												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue - Standard																
Governance and administration		8 738	8 738	8 738	8 738	8 738	8 738	8 738	8 738	8 738	8 738	8 738	8 738	104 853	115 339	126 873
Executive and council		1 855	1 855	1 855	1 855	1 855	1 855	1 855	1 855	1 855	1 855	1 855	1 855	22 262	24 488	26 937
Budget and treasury office		4 132	4 132	4 132	4 132	4 132	4 132	4 132	4 132	4 132	4 132	4 132	4 132	49 589	54 548	60 002
Corporate services		2 750	2 750	2 750	2 750	2 750	2 750	2 750	2 750	2 750	2 750	2 750	2 750	33 003	36 303	39 933
Community and public safety		4 089	4 089	4 089	4 089	4 089	4 089	4 089	4 089	4 089	4 089	4 089	4 089	49 071	42 978	55 926
Community and social services		3 212	3 212	3 212	3 212	3 212	3 212	3 212	3 212	3 212	3 212	3 212	3 212	38 541	33 045	45 000
Sport and recreation		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Public safety		752	752	752	752	752	752	752	752	752	752	752	752	9 030	9 933	10 926
Housing		125	125	125	125	125	125	125	125	125	125	125	125	1 500	–	–
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		3 194	3 194	3 194	3 194	3 194	3 194	3 194	3 194	3 194	3 194	3 194	3 194	38 333	50 050	35 004
Planning and development		591	591	591	591	591	591	591	591	591	591	591	591	7 087	9 596	13 356
Road transport		2 604	2 604	2 604	2 604	2 604	2 604	2 604	2 604	2 604	2 604	2 604	2 604	31 246	40 454	21 648
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services		12 614	12 614	12 614	12 614	12 614	12 614	12 614	12 614	12 614	12 614	12 614	12 614	151 367	166 503	183 154

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Electricity	5 856	5 856	5 856	5 856	5 856	5 856	5 856	5 856	5 856	5 856	5 856	5 856	70 274	77 302	85 032
Water	4 146	4 146	4 146	4 146	4 146	4 146	4 146	4 146	4 146	4 146	4 146	4 146	49 750	54 725	60 197
Waste water management	1 144	1 144	1 144	1 144	1 144	1 144	1 144	1 144	1 144	1 144	1 144	1 144	13 732	15 105	16 616
Waste management	1 468	1 468	1 468	1 468	1 468	1 468	1 468	1 468	1 468	1 468	1 468	1 468	17 611	19 372	21 309
Other	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue - Standard	57 271	57 271	57 271	57 271	57 271	57 271	57 271	57 271	57 271	57 271	57 271	57 271	687 248	749 740	801 912
<u>Expenditure - Standard</u>															
<i>Governance and administration</i>	8 738	8 738	8 738	8 738	8 738	8 738	8 738	8 738	8 738	8 738	8 738	8 738	104 853	115 339	126 873
Executive and council	1 855	1 855	1 855	1 855	1 855	1 855	1 855	1 855	1 855	1 855	1 855	1 855	22 262	24 488	26 937
Budget and treasury office	4 132	4 132	4 132	4 132	4 132	4 132	4 132	4 132	4 132	4 132	4 132	4 132	49 589	54 548	60 002
Corporate services	2 750	2 750	2 750	2 750	2 750	2 750	2 750	2 750	2 750	2 750	2 750	2 750	33 003	36 303	39 933
<i>Community and public safety</i>	4 089	4 089	4 089	4 089	4 089	4 089	4 089	4 089	4 089	4 089	4 089	4 089	49 071	42 978	55 926
Community and social services	3 212	3 212	3 212	3 212	3 212	3 212	3 212	3 212	3 212	3 212	3 212	3 212	38 541	33 045	45 000
Sport and recreation	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Public safety	752	752	752	752	752	752	752	752	752	752	752	752	9 030	9 933	10 926
Housing	125	125	125	125	125	125	125	125	125	125	125	125	1 500	–	–
Health	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
<i>Economic and environmental services</i>	3 194	3 194	3 194	3 194	3 194	3 194	3 194	3 194	3 194	3 194	3 194	3 194	38 333	50 050	35 004
Planning and development	591	591	591	591	591	591	591	591	591	591	591	591	7 087	9 596	13 356
Road transport	2 604	2 604	2 604	2 604	2 604	2 604	2 604	2 604	2 604	2 604	2 604	2 604	31 246	40 454	21 648

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Environment al protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services		12 614	12 614	12 614	12 614	12 614	12 614	12 614	12 614	12 614	12 614	12 614	12 614	151 367	166 503	183 154
Electricity		5 856	5 856	5 856	5 856	5 856	5 856	5 856	5 856	5 856	5 856	5 856	5 856	70 274	77 302	85 032
Water		4 146	4 146	4 146	4 146	4 146	4 146	4 146	4 146	4 146	4 146	4 146	4 146	49 750	54 725	60 197
Waste water management		1 144	1 144	1 144	1 144	1 144	1 144	1 144	1 144	1 144	1 144	1 144	1 144	13 732	15 105	16 616
Waste management		1 468	1 468	1 468	1 468	1 468	1 468	1 468	1 468	1 468	1 468	1 468	1 468	17 611	19 372	21 309
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure - Standard		57 271	57 271	57 271	57 271	57 271	57 271	57 271	57 271	57 271	57 271	57 271	57 271	687 248	749 740	801 912
Surplus/(Deficit) before assoc.		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–

Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description R thousand	Ref	Budget Year 2009/10												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Multi-year expenditure to be appropriated	1															
Vote1 - Mayor and Council													-	-	-	-
Vote2 - Budgetary & Treasury		292	292	292	292	292	292	292	292	292	292	292	292	3 500	-	-
Vote3 - Corporate services													-	-	-	-
Vote4 - Community and public safety		1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	15 000	5 500	14 700
Vote5 - Public safety													-	-	-	-
Vote6 - Economic and environmental services													-	-	1 800	2 800
Vote7 - Road transport		1 901	1 901	1 901	1 901	1 901	1 901	1 901	1 901	1 901	1 901	1 901	1 901	22 812	20 263	12 547
Vote8 - Environmental protection													-	-	-	-
Vote9 - Electricity													-	-	-	-
Vote10 - Water													-	-	-	-
Vote11 - Waste water management													-	-	-	-

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Vote12 - Waste management													-	-	-	-
Vote13 - Sport and recreation													-	-	-	-
Example 14 - Vote14													-	-	-	-
Example 15 - Vote15													-	-	-	-
Capital multi-year expenditure sub-total	2	3 443	3 443	3 443	3 443	3 443	3 443	3 443	3 443	3 443	3 443	3 443	3 443	41 312	27 563	30 047
<u>Single-year expenditure to be appropriated</u>																
Vote1 - Mayor and Council													-	-	-	-
Vote2 - Budgetary & Treasury		292	292	292	292	292	292	292	292	292	292	292	292	3 500	-	-
Vote3 - Corporate services													-	-	-	-
Vote4 - Community and public safety		1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	15 000	5 500	14 700
Vote5 - Public safety													-	-	-	-
Vote6 - Economic and environmental services													-	-	1 800	2 800
Vote7 - Road transport		1 901	1 901	1 901	1 901	1 901	1 901	1 901	1 901	1 901	1 901	1 901	1 901	22 812	20 263	12 547
Vote8 - Environmental protection													-	-	-	-
Vote9 - Electricity													-	-	-	-

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Vote10 - Water													-	-	-	-
Vote11 - Waste water management													-	-	-	-
Vote12 - Waste management													-	-	-	-
Vote13 - Sport and recreation													-	-	-	-
Example 14 - Vote14													-	-	-	-
Example 15 - Vote15													-	-	-	-
Capital single- year expenditure sub-total	2	3 443	3 443	3 443	3 443	3 443	3 443	3 443	3 443	3 443	3 443	3 443	3 443	41 312	27 563	30 047
Total Capital Expenditure	2	6 885	6 885	6 885	6 885	6 885	6 885	6 885	6 885	6 885	6 885	6 885	6 885	82 624	55 126	60 094

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Supporting Table SA26Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2009/10												Medium Term Revenue and Expenditure Framework		
		July	Aug	Sept.	Oct	Nov	Dec	Jan	Feb	March	April	May	June	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
<u>Revenue by Vote</u>																
Vote1 - Mayor and Council		1 855	1 855	1 855	1 855	1 855	1 855	1 855	1 855	1 855	1 855	1 855	1 855	22 262	24 488	26 937
Vote2 - Budgetary & Treasury		4 132	4 132	4 132	4 132	4 132	4 132	4 132	4 132	4 132	4 132	4 132	4 132	49 589	54 548	60 002
Vote3 - Corporate services		2 750	2 750	2 750	2 750	2 750	2 750	2 750	2 750	2 750	2 750	2 750	2 750	33 003	36 303	39 933
Vote4 - Community and public safety		3 212	3 212	3 212	3 212	3 212	3 212	3 212	3 212	3 212	3 212	3 212	3 212	38 541	33 045	45 000
Vote5 - Public safety		877	877	877	877	877	877	877	877	877	877	877	877	10 530	9 933	10 926
Vote6 - Economic and environmental services		591	591	591	591	591	591	591	591	591	591	591	591	7 087	9 596	13 356
Vote7 - Road transport		2 604	2 604	2 604	2 604	2 604	2 604	2 604	2 604	2 604	2 604	2 604	2 604	31 246	40 454	21 648
Vote8 - Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote9 - Electricity		5 856	5 856	5 856	5 856	5 856	5 856	5 856	5 856	5 856	5 856	5 856	5 856	70 274	77 302	85 032
Vote10 - Water		4 146	4 146	4 146	4 146	4 146	4 146	4 146	4 146	4 146	4 146	4 146	4 146	49 750	54 725	60 197
Vote11 - Waste water management													49 750	49 750	54 725	60 197
Vote12 - Waste management													–	–	–	–
Vote13 - Sport and recreation													–	–	–	–
Example 14 - Vote14													–	–	–	–
Example 15 - Vote15													–	–	–	–
Total Revenue by Vote		26 023	26 023	26 023	26 023	26 023	26 023	26 023	26 023	26 023	26 023	26 023	75 773	362 031	395 118	423 229
<u>Expenditure by Vote to be appropriated</u>																

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Vote1 - Mayor and Council		1 855	1 855	1 855	1 855	1 855	1 855	1 855	1 855	1 855	1 855	1 855	1 855	22 262	24 488	26 937
Vote2 - Budgetary & Treasury		4 132	4 132	4 132	4 132	4 132	4 132	4 132	4 132	4 132	4 132	4 132	4 132	49 589	54 548	60 002
Vote3 - Corporate services		2 750	2 750	2 750	2 750	2 750	2 750	2 750	2 750	2 750	2 750	2 750	2 750	33 003	36 303	39 933
Vote4 - Community and public safety		3 212	3 212	3 212	3 212	3 212	3 212	3 212	3 212	3 212	3 212	3 212	3 212	38 541	33 045	45 000
Vote5 - Public safety		877	877	877	877	877	877	877	877	877	877	877	877	10 530	9 933	10 926
Vote6 - Economic and environmental services		591	591	591	591	591	591	591	591	591	591	591	591	7 087	9 596	13 356
Vote7 - Road transport		2 604	2 604	2 604	2 604	2 604	2 604	2 604	2 604	2 604	2 604	2 604	2 604	31 246	40 454	21 648
Vote8 - Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote9 - Electricity		5 856	5 856	5 856	5 856	5 856	5 856	5 856	5 856	5 856	5 856	5 856	5 856	70 274	77 302	85 032
Vote10 - Water		1 144	1 144	1 144	1 144	1 144	1 144	1 144	1 144	1 144	1 144	1 144	1 144	13 732	15 105	16 616
Vote11 - Waste water management		762	762	762	762	762	762	762	762	762	762	762	762	9 141	10 055	11 060
Vote12 - Waste management		201	201	201	201	201	201	201	201	201	201	201	201	2 410	2 650	2 916
Vote13 - Sport and recreation		182	182	182	182	182	182	182	182	182	182	182	182	2 182	2 400	2 640
Example 14 - Vote14													–	–	–	–
Example 15 - Vote15													–	–	–	–
Total Expenditure by Vote		24 166	24 166	24 166	24 166	24 166	24 166	24 166	24 166	24 166	24 166	24 166	24 166	289 996	315 879	336 066
Surplus/(Deficit) before assoc.		1 857	1 857	1 857	1 857	1 857	1 857	1 857	1 857	1 857	1 857	1 857	51 607	72 035	79 239	87 163
Taxation													–	–	–	–
Attributable to minorities													–	–	–	–
Share of surplus/(deficit) of associate		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	1	1 857	1 857	1 857	1 857	1 857	1 857	1 857	1 857	1 857	1 857	1 857	51 607	72 035	79 239	87 163

Supporting Table SA29Budgeted monthly capital expenditure (standard classification)

Description	Ref	Budget Year 2009/10												Medium Term Revenue and Expenditure Framework		
		July	Aug	Sept	Oct	Nov	Dec	Jan	Feb.	March	April	May	June	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Capital Expenditure – Standard Governance and administration	1	292	292	292	292	292	292	292	292	292	292	292	292	3 500	–	–
Executive and council		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Budget and treasury office		292	292	292	292	292	292	292	292	292	292	292	292	3 500	–	–
Corporate services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and public safety		1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	15 000	5 500	14 700
Community and social services		1 125	1 125	1 125	1 125	1 125	1 125	1 125	1 125	1 125	1 125	1 125	1 125	13 500	5 500	14 700
Sport and recreation		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Public safety		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Housing		125	125	125	125	125	125	125	125	125	125	125	125	1 500	–	–
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		1 901	1 901	1 901	1 901	1 901	1 901	1 901	1 901	1 901	1 901	1 901	1 901	22 812	22 063	15 347

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Planning and development		-	-	-	-	-	-	-	-	-	-	-	-	-	1 800	2 800
Road transport		1 901	1 901	1 901	1 901	1 901	1 901	1 901	1 901	1 901	1 901	1 901	1 901	22 812	20 263	12 547
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure – Standard	2	6 885	6 885	6 885	6 885	6 885	6 885	6 885	6 885	6 885	6 885	6 885	6 885	82 624	55 126	60 094

Supporting Table SA17 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2009/10												Medium Term Revenue and Expenditure Framework			
	R thousand	July	August	September	October	November	December	January	February	March	April	May	June	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Cash Receipts By Source														1		
Property rates	2 539	2 539	2 539	2 539	2 539	2 539	2 539	2 539	2 539	2 539	2 539	2 539	2 539	30 470	33 088	36 097
Property rates - penalties & collection charges	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - electricity revenue	5 209	5 209	5 209	5 209	5 209	5 209	5 209	5 209	5 209	5 209	5 209	5 209	5 209	62 508	81 260	105 638
Service charges - water revenue	7 821	7 821	7 821	7 821	7 821	7 821	7 821	7 821	7 821	7 821	7 821	7 821	7 821	93 847	103 233	115 620
Service charges - sanitation revenue	890	890	890	890	890	890	890	890	890	890	890	890	890	10 682	11 857	13 043
Service charges - refuse revenue	525	525	525	525	525	525	525	525	525	525	525	525	525	6 295	6 987	7 686
Service charges – other	262	262	262	262	262	262	262	262	262	262	262	262	262	3 138	3 483	3 831
Rental of facilities and equipment	25	25	25	25	25	25	25	25	25	25	25	25	25	305	529	882
Interest earned - external investments	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest earned - outstanding debtors	3 417	3 417	3 417	3 417	3 417	3 417	3 417	3 417	3 417	3 417	3 417	3 417	3 417	41 000	39 000	12 000
Dividends received	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines	65	65	65	65	65	65	65	65	65	65	65	65	65	780	866	953
Licences and permits	1 215	1 215	1 215	1 215	1 215	1 215	1 215	1 215	1 215	1 215	1 215	1 215	1 215	14 581	16 185	17 804
Agency services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfer receipts - operational	2 776	2 776	2 776	2 776	2 776	2 776	2 776	2 776	2 776	2 776	2 776	2 776	2 776	33 306	–	–
Other revenue	262	262	262	262	262	262	262	262	262	262	262	262	262	3 138	2 500	2 000

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Cash Receipts by Source	25 004	25 004	25 004	25 004	25 004	25 004	25 004	25 004	25 004	25 004	25 004	25 004	300 050	298 988	315 554
Other Cash Flows by Source															
Transfer receipts - capital	3 601	3 601	3 601	3 601	3 601	3 601	3 601	3 601	3 601	3 601	3 601	3 601	43 212	75 883	85 402
Contributions recognised - capital & Contributed assets															
Proceeds on disposal of PPE															
Short term loans															
Borrowing long term/refinancing															
Increase (decrease) in consumer deposits															
Decrease (Increase) in non-current debtors															
Decrease (increase) other non-current receivables															
Decrease (increase) in non-current investments															
Total Cash Receipts by Source	28 605	28 605	28 605	28 605	28 605	28 605	28 605	28 605	28 605	28 605	28 605	28 605	343 262	374 871	400 956
Cash Payments by Type															
Employee related costs	9 867	9 867	9 867	9 867	9 867	9 867	9 867	9 867	9 867	9 867	9 867	9 867	118 398	130 354	143 518
Remuneration of councillors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Collection costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest paid	209	209	209	209	209	209	209	209	209	209	209	209	2 506	2 757	3 032
Bulk purchases - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

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Bulk purchases - Water & Sewer	8 111	8 111	8 111	8 111	8 111	8 111	8 111	8 111	8 111	8 111	8 111	8 111	97 329	107 062	109 847
Other materials	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Contracted services	225	225	225	225	225	225	225	225	225	225	225	225	2 700	–	–
Grants and subsidies paid - other municipalities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Grants and subsidies paid - other	10 224	10 224	10 224	10 224	10 224	10 224	10 224	10 224	10 224	10 224	10 224	10 224	122 691	134 697	144 559
General expenses	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Cash Payments by Type	28 635	28 635	28 635	28 635	28 635	28 635	28 635	28 635	28 635	28 635	28 635	28 635	343 624	374 870	400 956
Other Cash Flows/Payments by Type															
Capital assets												–			
Repayment of borrowing												–			
Other Cash Flows/Payments												–			
Total Cash Payments by Type	28 635	28 635	28 635	28 635	28 635	28 635	28 635	28 635	28 635	28 635	28 635	28 635	343 624	374 870	400 956
NET INCREASE/(DECREASE) IN CASH HELD	(30)	(30)	(30)	(30)	(30)	(30)	(30)	(30)	(30)	(30)	(30)	(30)	(362)	1	(0)
Cash/cash equivalents at the month/year begin:		(30)	(60)	(91)	(121)	(151)	(181)	(211)	(241)	(272)	(302)	(332)	–	(362)	(361)
Cash/cash equivalents at the month/year end:	(30)	(60)	(91)	(121)	(151)	(181)	(211)	(241)	(272)	(302)	(332)	(362)	(362)	(361)	(361)

5 OVERVIEW OF BUDGET PROCESS

5.1 Schedule of key deadlines relating to budget process

A budget calendar relating to IDP/Budget process (MFMA s21 (1) (b)) was compiled and submitted to the Council. The IDP review activities to be undertaken by both the District and Ba-Phalaborwa Municipality in the 2008/09 financial year. The activities are expected to culminate in the adoptions of the 2009/10 IDPs of both municipalities. The table comprised of the following:

MONTH	ACTIVITY	TIME-FRAME	
		BA-PHALABORWA	MOPANI
JULY 2008	PREPARATORY PHASE: <ul style="list-style-type: none"> • Compilation of 2007/08 4th quarterly report • Review 08/09 budget preparatory process • Compile IDP/Budget Process documents • Prepare IDP/Budget Calendar • IDP Summit 	<ul style="list-style-type: none"> • 01 – 11/07/2008 • 01 – 08/07/2008 • 08 – 31/07/2008 • 08 – 31/07/2008 • 29/07/2008 	31 August 2008
AUGUST 2008	<ul style="list-style-type: none"> • IDP Steering Committee meeting • Presentation of the annual budget schedule • Portfolio Committee (IDP Framework and Process Plan) • IDP Rep. Forum • Mayor tables IDP/Budget Framework & Process Plan in Council (Special Council) • Submission of departmental 2007/08 annual reports 	<ul style="list-style-type: none"> • 07/08/2008 • 07/08/2008 • 12/08/2008 • 21/08/2008 • 26/08/2008 • 29/08/2008 	

MONTH	ACTIVITY	TIME-FRAME	
		BA-PHALABORWA	MOPANI
SEPTEMBER 2008	ANALYSIS PHASE: <ul style="list-style-type: none"> • Prepare data collection instrument • Data collection • Data analysis and interpretation 	<ul style="list-style-type: none"> • 04/07 – 31/8/2008 • 04/08 – 30/09/2008 • 04/08 – 30/09/2008 	30 September 2008
SEPTEMBER 2008	ANALYSIS PHASE: <ul style="list-style-type: none"> • Ward-based planning (Consolidation of LAP information) • Determine the funding revenue envelope potential • Prepare initial allocation based on financial capacity & future outlook • Table indicative allocations to financial committee • Compilation of 2007/08 municipal annual report • Compilation of first quarter performance report 	<ul style="list-style-type: none"> • 03 – 26/09/2008 • 03 – 26/09/2008 • 08 – 26/09/2008 • 17/09/2008 • 25/09/2008 • 01/09 – 28/11/2008 • 30/09 – 04/10/2008 	31 September 2008
OCTOBER 2008	STRATEGIES PHASE: <ul style="list-style-type: none"> • IDP Steering Committee (Analysis Phase) • Portfolio Committee meeting (Analysis Phase) • Rep. Forum (Data presentation & prioritization of needs) • Review Strategic Intent • Circulate budget schedules to all clusters • Clusters prepare detailed business plans • Clusters return budget estimates to budget office for analysis • Consolidate draft core departments business plans & budgets • Review resources frames and financial strategies • IDP Steering committee • Rep. Forum 	<ul style="list-style-type: none"> • 09/10/2008 • 14/10/2008 • 15/10/2008 • 29/09/2008 – 10/10/2008 • 01/10/2007 – 10/10/2007 • 01/10/2007 – 30/10/2007 • 30/10/2007 • 30/10/2007 – 05/11/2007 • 01/10/2007 – 05/11/2007 • 23/10/2008 	31 October 2008

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MONTH	ACTIVITY	TIME-FRAME	
		BA-PHALABORWA	MOPANI
		<ul style="list-style-type: none"> 29/10/2008 	
NOVEMBER 2008	PROJECTS & SECTOR PLANS PHASE <ul style="list-style-type: none"> Develop list of projects IDP Steering Committee Rep. Forum Include summaries of sector plans Departmental preparations for adjustment budget 	<ul style="list-style-type: none"> 03/11/2008 – 17/11/2008 20/11/2008 27/11/2008 03 – 28/11/2008 03 – 18/11/2008 	30 November 2008 Integration Phase (Mid March 2009)
DECEMBER 2008	<ul style="list-style-type: none"> Review project design sheets Consolidation of departmental adjustment budgets Draft Annual Report presented to management 	<ul style="list-style-type: none"> 11 – 22/12/ 2008 19/11 – 22/12/2008 22/12/2008 	
JANUARY 2009	MID-YEAR BUDGET ASSESSMENT Review tariffs and develop options for changes to be included in the draft Budget <ul style="list-style-type: none"> Progress report on IDP Implementation Table adjustment budget to council Preparation 2009/10 budget inputs Compilation of Mid-Year performance report Mayor tables 2007/08 Annual Report in Council 	<ul style="list-style-type: none"> 05 – 27/01/2009 27/01/2009 28/01/2009 05/01/2009 – 27/02/2009 05/01/2009 – 23/01/2009 28/01/2009 	
FEBRUARY 2009	APPROVAL PHASE: <ul style="list-style-type: none"> IDP Steering Committee (Draft IDP document) Consolidation of Draft 2009/10 annual budget 	<ul style="list-style-type: none"> 17/02/2009 01/02/2009 – 28/02/2009 	31 March 2009
MARCH 2009	APPROVAL PHASE: <ul style="list-style-type: none"> Portfolio Committee Meeting (Draft IDP) Portfolio Committee meeting Draft Budget IDP Representative Forum (Draft IDP / Budget & PMS) 	<ul style="list-style-type: none"> 11/03/2009 19/03/2009 23/03/2009 	31 March 2009

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MONTH	ACTIVITY	TIME-FRAME	
		BA-PHALABORWA	MOPANI
	<ul style="list-style-type: none"> Mayor tables Draft IDP and Budget in Council Establishment of Public Participation Project Team 	<ul style="list-style-type: none"> 25/03/2009 26/03/2009 	
APRIL 2009	APPROVAL PHASE (Public Participation): <ul style="list-style-type: none"> Compilation of third quarterly performance report Publicizing public participation schedule Community meetings in all wards Budget review & amendments (Inclusion of submissions from National, Province, District, Community and other stakeholders) 	<ul style="list-style-type: none"> 01/04/2009 – 17/04/2009 02/04/2009 06 – 30/04/2009 27/04/2009 – 11/05/2009 	1 to 20 May 2009
MAY 2009	APPROVAL PHASE (Final IDP): <ul style="list-style-type: none"> IDP Steering Committee (Analysis and integration of Public comments) Adjustment of IDP in accordance with public comments and Budget Pre-approval Portfolio committees Joint Seating. EXCO considers Draft IDP/Budget and PMS Mayor tables Final IDP/Budget and PMS in Council for final approval/adoption 	<ul style="list-style-type: none"> 07/05/2009 07 – 11/05/2009 14/05/2009 18/05/2009 28/05/2009 	1 to 23 May 2009 Adoption of final IDP 31 May 2009
JUNE 2009	IDP SUMMARY & SDBIP <ul style="list-style-type: none"> Submission of Draft SDBIP to the Mayor SDBIP submission to Mayor Summary of IDP Submission of IDP Copies to National Treasury, Provincial Treasury and District. Public Notice on the Adoption of IDP 	<ul style="list-style-type: none"> 05/06/2009 12/06/2009 30/06/2009 08/06/2009 15/06/2009 	31 May to 13 June 2009 31 May to 30 June 2009 12 June 2009 20 June 2009

5.2 Process for tabling the budget in council for consultation

The community was invited to public participation meetings to discuss the Draft IDP and Tabled Budget for 2009/2010. The discussions took place at all the wards within the municipality and community members attended these meetings. Schedules of these meetings was published in local newspapers, placed on municipal offices and libraries and broadcasted in the local Radio Stations. The municipality also published the IDP and Budget on the municipality's website.

The Draft IDP and Tabled Budget documents were open for public comments as from 01 April 2009 at the following venues:

- All libraries across the area of jurisdiction of the Ba-Phalaborwa Municipality;
- Lulekani Municipal Offices;
- Namakgale Municipal Offices
- Gravelotte Municipal Offices
- Municipal Official Website

5.3 Process for tabling the budget in council for consideration of approval

The Tabled Budget submitted by the Mayor to Council on 31 March 2009 was consulted extensively with all stakeholders throughout the municipal area. The Council of Ba-Phalaborwa Municipality will approve the budget in terms of the MFMA and the Constitution of the Republic of South Africa.

5.4 Model used to prioritise resource allocation

The capital projects funding as per the Division of Revenue Act (2009) allocation and municipal own generated revenues. National, Provincial and Local government priorities were given preference with regard to allocating resources.

5.5 Process to record and integrate inputs from the community in the final budget

Community inputs with regard to the tabled budget are recorded and are considered for final approval by Council.

6 OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH INTEGRATED DEVELOPMENT PLAN

6.1 Review of the Integrated Development Plan

The IDP informs the budget, and the IDP as well as the budget were informed by the Annual Report. The vision of the council informs the strategies that have been put in place to give effect to the objectives of council, and the tactical part which is the budget, is the document that will indicate the availability of the funds to deliver the projects and simultaneously the service delivery to the community. The ultimate results will be the performance of the Council which will be channelled through SDBIP.

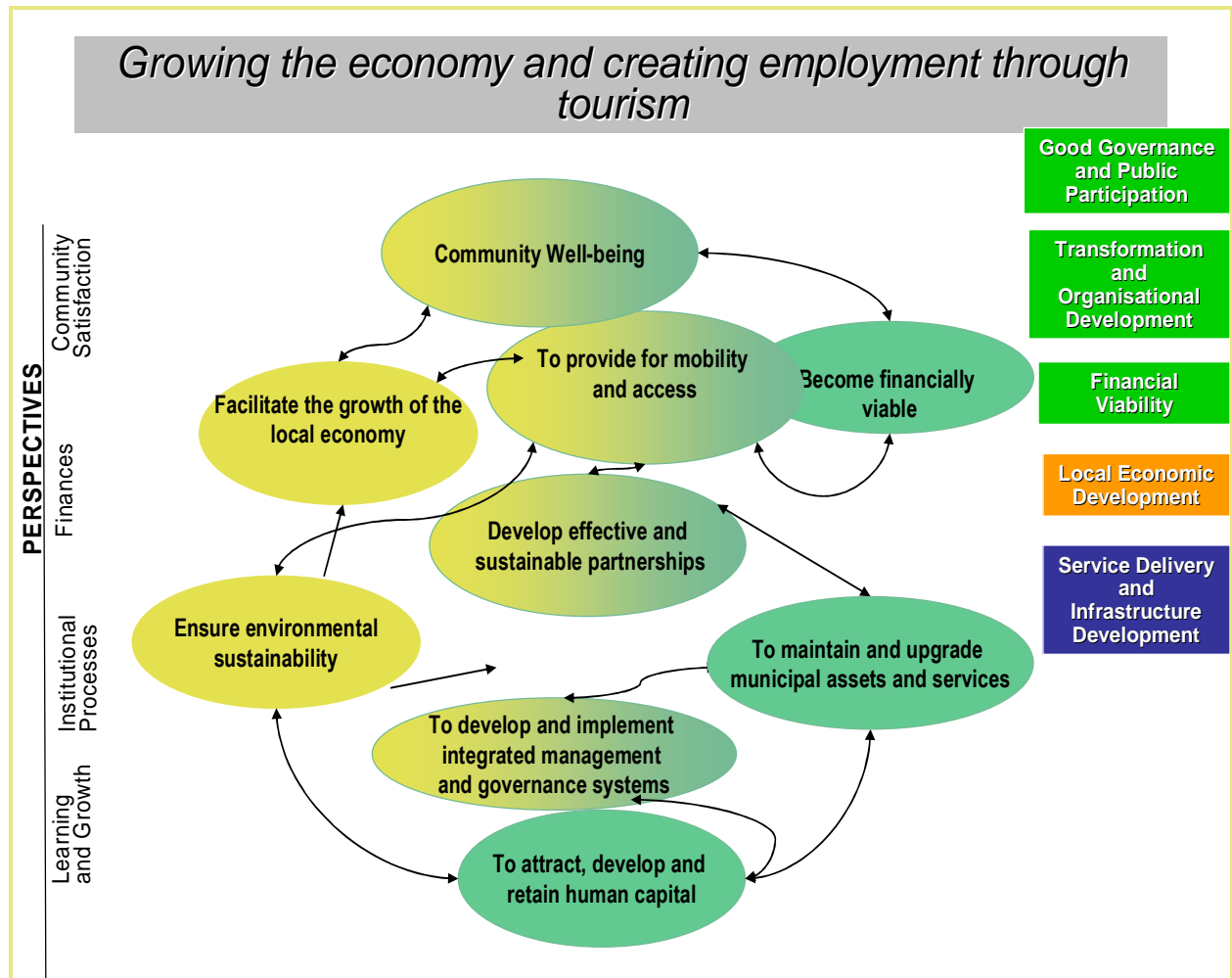
6.2 Vision of the Municipality

The municipality's vision was reviewed in a strategic planning forum that took place in October 2008 at Mopani Camp in Kruger National Park. The vision was adopted from the old vision with a slight change putting more emphasis on tourism in general instead of focusing only on wildlife tourism:



6.3 Strategic Focus Area

A strategy map was developed to illustrate the strategies of the municipality from the Mopani Camp Session. The diagram below depicts the objectives in support of the strategy in terms of different perspectives, namely the learning and growth, institutional, the financial and the customer perspectives.



The strategy map as shown above identifies the objectives that the Municipality will aim to achieve. The strategy map clearly indicates the two different strategies - growth and excellence – through the colours used for the different strategic objectives and how these objectives relate to one another. The strategic objectives were developed on the basis of local government strategic agenda.

6.4 Alignment with National, Provincial and District Plans

6.4.1 Mopani District Municipality

The following projects will be implemented by the District Municipality in 2009/10 and are included in the municipality's 2009/10 IDP. The budgeted amounts of these projects are not included in our annual budget as the District Municipality will be implementing the projects and the funds will not be transferred to the Municipality.

Project			Budget		
Name	Location	Value (R'000)	2008/09 (R'000)	2009/10 (R'000)	2010/11 (R'000)
Boyelang Water Supply and Reticulation	Boyelang	5,581	581	2,000	3,000
Upgrade of Water Reticulation and Extension	Ba-Phalaborwa (Rural)	16,050	1,050	5,000	10,000
Maseke Road Phase 4	Maseke – Mashishimale	11,200	5,600	5,600	-
Makhushane – Namakgale Road	Makhushane	3,000	3,000		
Namakgale Sewer Works Upgrade	Namakgale	2,500	2,500		
O.R Tambo Games	Ba-Phalaborwa	270	80	90	100
Sites Demarcation	Namakgale & Lulekani	10,000 (Entire District)*	1,000	3,000	6,000
Support the establishment of	Entire District				

* Entire District implies that the allocated budget is for all the municipalities in the district.

Project			Budget		
Name	Location	Value (R'000)	2008/09 (R'000)	2009/10 (R'000)	2010/11 (R'000)
landfill site					
Tourism Branding & Marketing	Ba-Phalaborwa	1,400 (Entire District)	450	500	450
Promotion of Multilingualism	Ba-Phalaborwa	5,094 (Entire District)	1,600	1,696	1,798
School of Environment	Ba-Phalaborwa	9,550 (Entire District)	3,000	3,180	3,370
Fire Services: Public Awareness Campaign	Ba-Phalaborwa	477 (Entire District)	150	159	168
District Food control Activities	Ba-Phalaborwa	83 (Entire District)	37	3	42
Food Hygiene Workshops	Ba-Phalaborwa	29 (Entire District)	9	9	10
Food Sampling	Ba-Phalaborwa	10 (Entire District)	3	3	3
Water Sampling and Analysis	Ba-Phalaborwa	19 (Entire District)	6	6	6
Initiation Schools Monitoring	Ba-Phalaborwa	24 (Entire District)	9	4	10
Cleaning up Campaigns	Ba-Phalaborwa	310 (Entire District)	95	100	115
Funding of NGOs	Ba-Phalaborwa	701 (Entire District)	701	-	-
District Aids Council	Ba-Phalaborwa	44 (Entire District)	40	2	2

Project			Budget		
Name	Location	Value (R'000)	2008/09 (R'000)	2009/10 (R'000)	2010/11 (R'000)
Moral Regeneration Movement	Ba-Phalaborwa	85 (Entire District)	27	28	30
Awareness Campaigns: Health Promotion	Ba-Phalaborwa	245 (Entire District)	75	80	90
Health and Hygiene Awareness	Ba-Phalaborwa	59 (Entire District)	16	19	23
Victim empowerment Centre: Funding	Ba-Phalaborwa	53 (Entire District)	17	18	18
Housing	Ba-Phalaborwa	35 (Entire District)	11	11	12
Funding of Drop-in Centres	Ba-Phalaborwa	18 (Entire District)	9	9	-
Early Childhood Development	Ba-Phalaborwa	249 (Entire District)	3	123	123

6.4.2 National and Provincial Government

The following multi-year infrastructure projects were identified and will be implemented by the sector departments in our municipality.

PROJECT NAME	PROJECT LOCATION	PROJECT VALUE	FINANCIAL YEAR				
			2008/09 R'000	2009/10 R'000	2010/11 R'000	2011/12 R'000	2012/2013 R'000
DEPARTMENT OF EDUCATION							
Mashavela Primary	Majeje		5,137	3,500			
Chuchekani Primary	Humulani		3,500	6,00			
Schiettocht Primary			2,800	1,500	1,600		
Lacotte Sanitation			750	800			
Jassi Primary (Admin. Block)			750	800			
Prieska Primary (Admin. Block)			750	800			
Ntshuxeko Primary (Admin. Block)			750	800			
Namakgale Primary (Admin. Block)			750	800			
SOCIAL DEVELOPMENT							
Titirheleni Vamanana Brickmaking Project	Lulekani			500			
Majeje Bakery	Majeje			350			
Musa Multi-Project	Namakgale			250			

PROJECT NAME	PROJECT LOCATION	PROJECT VALUE	FINANCIAL YEAR				
			2008/09 R'000	2009/10 R'000	2010/11 R'000	2011/12 R'000	2012/2013 R'000
Tipfuxeni Eggs Production Project	Selwane			100			
DEPARTMENT OF ROADS AND TRANSPORT							
Re-gravelling P112/1	D3260	148			129		
Re-gravelling Gravelotte - Leydsdorp	P17/3			623			
Re-gravelling D2263-D726	D2263		248				
Re-gravelling Eiland-Letaba	P43/3					843	
ROAD AGENCY LIMPOPO (RAL)							
Giyani – Phalaborwa road (21km)		121 000		71,000	33 000		
Eiland-Letaba Ranch road		73 000			15 000	20 000	38 000
DEPARTMENT OF PUBLIC WORKS							
Renovation of 17 Houses		57		57			
ESKOM ELECTRIFICATION							
Electrification of 700 units Mashishimale Phase 3	Mashishimale	4 550		4 550			
LIMPOPO ECONOMIC DEVELOPMENT ENTERPRISE (LIMDEV)							
Revamping Lulekani Mall	Lulekani	20 000		20 000			
Maintenance of Lulekani Mall	Lulekani	500		500			

PROJECT NAME	PROJECT LOCATION	PROJECT VALUE	FINANCIAL YEAR				
			2008/09 R'000	2009/10 R'000	2010/11 R'000	2011/12 R'000	2012/2013 R'000
33 Buses	Phalaborwa	10 000		10 000			
DEPARTMENT OF HEALTH							
Maphuta Malatji Namakgale (Maternity only)				2 200			
Mashishimale					4 800		
DEPARTMENT OF ECONOMIC DEVELOPMENT ENVIRONMENT AND TOURISM							
Hans Marensky		10 200	2 595	15 000	7 526		
Letaba Ranch		30 750	2 000	18 000	10 750		
DEPARTMENT OF AGRICULTURE							
Selwane Citrus	Selwane	750		1,000			
Selwane CPA	Selwane			3,500			
Mabete/NEWCO	Mabete	1 100		1 100			
Ba-Phalaborwa Food Security Cluster	Municipal Area	206		206			
Ba-Phalaborwa Farmer Training & EPWP Cluster	Municipal Area	206		206			
Ba-Phalaborwa Quarantine Camp	Hartebeest	515		515			
Nxumalo	Gunyula	610		610			
Nkuna Project	Gunyula	610		610			
Davano Project	Masalal	782		782			

6.4.3 Integration Phase

The following plans are being or have been adopted and the outcomes of these plans are integrated in the Ba-Phalaborwa municipality's 2009/10 IDP.

SECTOR PLAN		ADOPTED/NOT ADOPTED	STATUS
I.1	Spatial Development Framework	Draft adopted	The SDF to be reviewed based on comments made by Land Affairs and other stakeholders
I.2	Disaster Management Plan	District wide plan adopted	Being implemented
I.3	Land Use Management System	Draft adopted	Comments to be consolidated for final approval
I.4	Waste Management Plan	Draft in place	Being implemented
I.5	Water Service Development Plan	Not adopted	There plans to develop a water services plan
I.6	Water Resources Plan	Not adopted	
I.7	Integrated and Intermodal Transport Plan	Adopted	Being implemented
I.8	Housing Plan	No adopted	IDP Housing Chapter has been drafted and is to be adopted as one of the support policies to this IDP
I.9	Energy Master Plan	Not adopted	There plans in the IDP to develop the Energy Master Plan of the Municipality
I.10	Local Economic Development Plan	Draft adopted	The SDF has been public participated and will be

			consolidated for inclusion in the Final IDP
I.11	Infrastructure Investment Plan	Draft document	Work in progress
I.12	Anti-Corruption Strategy	Adopted	The strategy is in place, but there are implementation challenges related to human resources.

6.4.4 Consultative Process undertaken to Review the IDP

The members of the Representative Forum of the IDP held meetings with their respective wards and brought the requests from the community they represent to the meetings. These requests were evaluated during the meetings and incorporated in the IDP.

7 MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

STRATEGIC OBJECTIVE	KPA	OBJECTIVE RESULT	STRATEGIC KEY PERFORMANCE INDICATOR	PERFORMANCE TARGET 2009/10	STRATEGIES			STRATEGIC PROJECTS/INITIATIVES
					SHORT TERM (0 -1 yr)	MEDIUM TERM (2 – 3yrs)	LONG TERM (3 – 5yrs)	
Community well-being	2	Improved quality of life	% increase in social infrastructure	Complete 3 sports facilities <ul style="list-style-type: none"> - Namakgale Indoor Sports Centre - Lulekani Sports Precinct - Murray Foundation Sports Academy 				Social investment plan
			% increase in access to public information	Launch and operate Thusong Service Centres	opening of Selwane TSC	Maintenance and extension of services to neighbourhood	Maintenance and extension of services to neighbourhood	
				Launching and	Opening of	Maintain and	Maintain and	

STRATEGIC OBJECTIVE	KPA	OBJECTIVE RESULT	STRATEGIC KEY PERFORMANCE INDICATOR	PERFORMANCE TARGET 2009/10	STRATEGIES			STRATEGIC PROJECTS/INITIATIVES
					SHORT TERM (0 -1 yr)	MEDIUM TERM (2 – 3yrs)	LONG TERM (3 – 5yrs)	
				operating community Libraries	Selwane Library	extend library services in Ward 2 through mobile library services	extend library services in Ward 2 through mobile library services	
		Access to free basic services	% increase of number of households to free basic water	100% Inclusion of all indigent households in the indigent register				Update indigent register
		Programming HIV/AIDS	% Reduction in the spread of HIV/Aids	Reduction of HIV/AIDS prevalence rate by 5%				Initiate HIV/AIDS awareness Programmes
			% Increase in the number of people receiving treatment and care	30% increase in the number of people receiving treatment and care				Treatment action campaigns
			Number of poverty	Plan and execute 3				Poverty alleviation

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STRATEGIC OBJECTIVE	KPA	OBJECTIVE RESULT	STRATEGIC KEY PERFORMANCE INDICATOR	PERFORMANCE TARGET 2009/10	STRATEGIES			STRATEGIC PROJECTS/INITIATIVES
					SHORT TERM (0 -1 yr)	MEDIUM TERM (2 – 3yrs)	LONG TERM (3 – 5yrs)	
			alleviation/income generating projects	poverty alleviation projects				strategy
			Number of strategic partnerships initiated in HIV/AIDS programmes	Establish at least 5 strategic partnerships on HIV/AIDS				HIV/AIDS Public - private/public/com munity- partnership strategy
			Number of workplace workshops convened on HIV/AIDS	Conduct at least one workplace workshop per semester				Workplace HIV/AIDS programme
		Mainstreaming HIV/AIDS	Number of municipal programmes and projects with HIV/AIDS performance	Mainstreaming HIV/AIDS into 50% of municipal programmes and projects				HIV/AIDS mainstreaming policy

STRATEGIC OBJECTIVE	KPA	OBJECTIVE RESULT	STRATEGIC KEY PERFORMANCE INDICATOR	PERFORMANCE TARGET 2009/10	STRATEGIES			STRATEGIC PROJECTS/INITIATIVES
					SHORT TERM (0 -1 yr)	MEDIUM TERM (2 – 3yrs)	LONG TERM (3 – 5yrs)	
			objectives					
			Number of sector departmental programmes and projects with HIV/AIDS performance objectives	Mainstreaming HIV/AIDS into at least 4 sector departmental programmes and projects				HIV/AIDS mainstreaming strategy
	2	Customer satisfaction	% customer satisfaction rating	Develop the instrument for measuring satisfaction	Collect baseline information	Measure customer satisfaction and develop intervention strategies	Measure customer satisfaction , develop and implement intervention strategies	Customer satisfaction survey
				100% Adoption of minimum service	Implementation of Service standards and by-law on damage to	Assess satisfaction rate through queries & compliments	Adherence to the service standards and sustained	

STRATEGIC OBJECTIVE	KPA	OBJECTIVE RESULT	STRATEGIC KEY PERFORMANCE INDICATOR	PERFORMANCE TARGET 2009/10	STRATEGIES			STRATEGIC PROJECTS/INITIATIVES
					SHORT TERM (0 -1 yr)	MEDIUM TERM (2 – 3yrs)	LONG TERM (3 – 5yrs)	
				standards; Consolidate service call centre	property	received and continue implementation.	council property	
	5	Increased revenue generation and collection	% increase in revenue generation and collection	100% collection on current account billed	Fines for defaulters	Implementation of credit control		Revenue enhancement implementation plan
		Implementation of property rates						Implement and manage Property Rates Policy
		Asset management plan	% increase in asset management	100% development and implementation of asset management plan and system	Asset register by June 2009	unbundling of infrastructure assets		Develop and implement asset management plan and system
		Achieving AAA Credit Rating	% increase in credit rating	15% provision for bad debts				Long-term domestic credit ratings

STRATEGIC OBJECTIVE	KPA	OBJECTIVE RESULT	STRATEGIC KEY PERFORMANCE INDICATOR	PERFORMANCE TARGET 2009/10	STRATEGIES			STRATEGIC PROJECTS/INITIATIVES
					SHORT TERM (0 -1 yr)	MEDIUM TERM (2 – 3yrs)	LONG TERM (3 – 5yrs)	
								improvement
								Provision for bad debts
		Sound allocation of resources	Increased alignment with IDP	ward-Base Planning and Budgeting				Strategic budgeting to ensure sound allocation of resources
		Credit worthiness	% increase in credit rating	30% increase in credit rating	Completion of credit rating report, paying service providers	Positive bank balance		Credit rating report
			% Debt coverage					
			R-value Total operating revenue received					
			R-value Operating					

STRATEGIC OBJECTIVE	KPA	OBJECTIVE RESULT	STRATEGIC KEY PERFORMANCE INDICATOR	PERFORMANCE TARGET 2009/10	STRATEGIES			STRATEGIC PROJECTS/INITIATIVES
					SHORT TERM (0 -1 yr)	MEDIUM TERM (2 – 3yrs)	LONG TERM (3 – 5yrs)	
			grants					
			R-value debt service payments (i.e. interest + redemption) due within financial year					
			R-value total outstanding service debtors					
			R-value annual revenue actually received for services					
			% Cost coverage					
			R-value all cash at a particular time					

STRATEGIC OBJECTIVE	KPA	OBJECTIVE RESULT	STRATEGIC KEY PERFORMANCE INDICATOR	PERFORMANCE TARGET 2009/10	STRATEGIES			STRATEGIC PROJECTS/INITIATIVES
					SHORT TERM (0 -1 yr)	MEDIUM TERM (2 – 3yrs)	LONG TERM (3 – 5yrs)	
			R-value investments					
			R-value monthly fixed operating expenditure					
		Reduction of queries in audit report	% increase in compliance to the MFMA	100% compliance to the MFMA				MFMA compliance schedule
Facilitate the growth of the local economy	5	Poverty Alleviation	% decrease in grant dependency	Implement Reach for the People projects (Unilever & DBSA) and NDPG Projects (Treasury)	Implementation of the LED Strategy	Economic development in nodal points as identified in the SDF	Establishment of Ba-Phalaborwa Municipality Development Agency	LED Strategy Implementation Plan
		Aligned Ba-Phalaborwa LED Strategy	Reviewed Ba-Phalaborwa LED Strategy	Reviewed LED Strategy and implementation plan	Complete LED Strategy	Develop LED Feasibility and implementation Plans	Implement LED plans	LED Strategy

STRATEGIC OBJECTIVE	KPA	OBJECTIVE RESULT	STRATEGIC KEY PERFORMANCE INDICATOR	PERFORMANCE TARGET 2009/10	STRATEGIES			STRATEGIC PROJECTS/INITIATI VES
					SHORT TERM (0 -1 yr)	MEDIUM TERM (2 – 3yrs)	LONG TERM (3 – 5yrs)	
		Grow the tourism industry	Approved Tourism Master Plan and implementation plan	Develop and adopt a tourism Master Plan and implementation plan				Ba-Phalaborwa Tourism Master Plan
			Number of tourism programmes and projects initiated/supported in the municipal area	3 major tourism projects initiated				Tourism development strategy
			Implementation of the MoU on Bollanoto	Adoption of Bollanoto infrastructure development plan				Bollanoto development strategy
			Development of Bollanoto tourism hub	approved designs and development plans				Bollanoto development strategy

STRATEGIC OBJECTIVE	KPA	OBJECTIVE RESULT	STRATEGIC KEY PERFORMANCE INDICATOR	PERFORMANCE TARGET 2009/10	STRATEGIES			STRATEGIC PROJECTS/INITIATIVES
					SHORT TERM (0 -1 yr)	MEDIUM TERM (2 – 3yrs)	LONG TERM (3 – 5yrs)	
			Tourism marketing and branding of the municipality	Implement 4 tourism marketing and branding programmes and projects				Ba-Phalaborwa Tourism Marketing and Branding
			Support and promote Tourism in the KNP and the Transfrontier Park	Participation in the KNP and Transfrontier Park forums				Alignment programme
	3	Promotion of the marula industry and value chain	Number of marula projects and Programmes initiated and/or sustained	5 Marula projects and programmes initiated and/or supported				Marula product strategy and implementation plan
			% involvement of traditional authorities as the embodiments of	100% coverage or involvement of traditional authorities				Marula product strategy and implementation plan

STRATEGIC OBJECTIVE	KPA	OBJECTIVE RESULT	STRATEGIC KEY PERFORMANCE INDICATOR	PERFORMANCE TARGET 2009/10	STRATEGIES			STRATEGIC PROJECTS/INITIATIVES
					SHORT TERM (0 -1 yr)	MEDIUM TERM (2 – 3yrs)	LONG TERM (3 – 5yrs)	
			the marula fruit					
		Supporting the mining industry	Number of new mining operations initiated	Initiate 3 mining operations or beneficiation projects in the area				Mining development initiative
		Attracting Suitable investors	% increase in new investments	Identified land for investment				local investment plan
		Implementation of District LED Summit Resolutions	% of District LED Summit resolutions implemented	100% implementation of District Summit Resolutions				District LED Summit Resolutions Implementation Plan
		Coordination of local economic development	% of different sectors participating in the LED Forum	90% representation of economic sectors in the LED forum				LED Forum annual programme
		Job creation	Number of jobs created	150 permanent jobs				Job creation initiative

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STRATEGIC OBJECTIVE	KPA	OBJECTIVE RESULT	STRATEGIC KEY PERFORMANCE INDICATOR	PERFORMANCE TARGET 2009/10	STRATEGIES			STRATEGIC PROJECTS/INITIATIVES
					SHORT TERM (0 -1 yr)	MEDIUM TERM (2 – 3yrs)	LONG TERM (3 – 5yrs)	
				300 temporary jobs				job creation initiative
		Establishment of cooperatives	Number of cooperatives established	3 cooperatives established and supported				cooperatives establishment plan
Provide for mobility and access	1 & 3	Port of entry and exit for Mopani District	% completion of the Integrated Intermodal Transport Plan	Integrated Intermodal Transport Plan	Improved efficiency and competitiveness (price and flight schedules) of the Phalaborwa Airport to tourists and corporate clients	Diversify the use of rail transport to include the transportation tourists	Diversify the use of rail transport to include the transportation fresh produce from within the District	Integrated Intermodal Transport Plan
Ensure environmental sustainability	1 & 2	Preserved natural resources	% decrease in water use and loss, % increase in alternative energy	1. Development of Extension 7 as an ecological village, 2. Development of	Gazette building conditions (land use regulations) to:	1. Review the Land Use Management Scheme to incorporate	Integrated and Sustainable Human Settlements	Ecological Village (Ext 7), Water Saving Strategy, Energy Saving

STRATEGIC OBJECTIVE	KPA	OBJECTIVE RESULT	STRATEGIC KEY PERFORMANCE INDICATOR	PERFORMANCE TARGET 2009/10	STRATEGIES			STRATEGIC PROJECTS/INITIATIVES
					SHORT TERM (0 -1 yr)	MEDIUM TERM (2 – 3yrs)	LONG TERM (3 – 5yrs)	
			use	Water and Electricity Conservation Strategies	1. Allow mixed residential developments, 2. Impose energy efficient electrification/ alternative energy, 3. Impose use of grey water in gardens and for flushing toilets	environmental sustainability components (water and energy conservation) 2. Development of Extension 9 as an integrated and sustainable human settlement (an ecological integrated settlement)		Strategy
		Promotion of the cleanest town Programme	Established and functional Cleanest Town Committee	Committee established in the first quarter of the financial year				Cleanest Town Strategy

STRATEGIC OBJECTIVE	KPA	OBJECTIVE RESULT	STRATEGIC KEY PERFORMANCE INDICATOR	PERFORMANCE TARGET 2009/10	STRATEGIES			STRATEGIC PROJECTS/INITIATIVES
					SHORT TERM (0 -1 yr)	MEDIUM TERM (2 – 3yrs)	LONG TERM (3 – 5yrs)	
			A year-long Cleanest Town programme	Programme with a budget adopted in the first quarter of the financial year				Cleanest Town Strategy
			Mainstreaming Cleanest Town initiatives in the IDP	80% of all IDP programmes and projects to incorporate cleanest town objectives				Cleanest Town Strategy
		Waste removal	Development of waste dumping site before the end of second quarter	Develop waste dumping site				Dumping site
			% increase in number of households with access to solid waste removal	20% increase in number of households with access to solid				Waste removal policy

STRATEGIC OBJECTIVE	KPA	OBJECTIVE RESULT	STRATEGIC KEY PERFORMANCE INDICATOR	PERFORMANCE TARGET 2009/10	STRATEGIES			STRATEGIC PROJECTS/INITIATIVES
					SHORT TERM (0 -1 yr)	MEDIUM TERM (2 – 3yrs)	LONG TERM (3 – 5yrs)	
			services	waste removal				
		Waste recycling	Complete waste recycling strategy		Draft concept on waste recycling strategy, complete and adopted	Establishment of co-operatives and implementation of strategy	Implementation of strategy	Waste removal strategy
		Greening the environment	Number of trees to be planted per annum	500 trees planted	Corridor development corridor development: Walkways, cycling & running ways	Trees for carbon credits	Trees for carbon credits	Greening strategy
		Efficient response to disaster	% increase in response time to disaster	5%				Disaster management plan
Develop effective and	3 & 6	Establish conducive environment for	% increase in investment	Investment Attraction Plan incorporated in LED	Adoption and marketing of investment	Investment promotion initiatives	Meaningful investments	Investment Attraction Plan

STRATEGIC OBJECTIVE	KPA	OBJECTIVE RESULT	STRATEGIC KEY PERFORMANCE INDICATOR	PERFORMANCE TARGET 2009/10	STRATEGIES			STRATEGIC PROJECTS/INITIATIVES
					SHORT TERM (0 -1 yr)	MEDIUM TERM (2 – 3yrs)	LONG TERM (3 – 5yrs)	
sustainable stakeholder relations and partnerships		economic growth		Strategy	incentive scheme			
			% increase in SMME support	30% procurement from local SMME on infrastructure projects Complete the flea market and rest station	Align procurement targets	SMME mentorship programme for graduation to SME	SMME part of main economy	Procurement Policy and Plan
			% increase in master and project plans approved	40% of SMME Supporting Project Plans approved (SMME Support Framework outlined in the LED Strategy)	Develop SMME Support Master Plan			Master Plan
		Good governance	% increase in the number of traditional leaders participating in	100%				Traditional Authority Forum

STRATEGIC OBJECTIVE	KPA	OBJECTIVE RESULT	STRATEGIC KEY PERFORMANCE INDICATOR	PERFORMANCE TARGET 2009/10	STRATEGIES			STRATEGIC PROJECTS/INITIATIVES
					SHORT TERM (0 -1 yr)	MEDIUM TERM (2 – 3yrs)	LONG TERM (3 – 5yrs)	
			Council process					
			Number of ward committee meetings held	A t least once per month				Ward Committee programme
			% of District IGR Mayors' Forums attended against number of forums held	100%				District IGR Mayor's Forum programme
			Number of issues raised during the presidential imbizos held	10 % decrease in the number of issues held				Public participation programme
			Number of issues raised during the Presidential imbizos resolved	100%				

STRATEGIC OBJECTIVE	KPA	OBJECTIVE RESULT	STRATEGIC KEY PERFORMANCE INDICATOR	PERFORMANCE TARGET 2009/10	STRATEGIES			STRATEGIC PROJECTS/INITIATI VES
					SHORT TERM (0 -1 yr)	MEDIUM TERM (2 – 3yrs)	LONG TERM (3 – 5yrs)	
			Number of Provincial imbizos held	At least one				
			Number of issues raised during the Provincial imbizos resolved	100%				
			Local imbizos held	At least one				
			Number of issues raised during the local imbizos held	10% decrease in the number of issues held				
			Number of issues raised during the Local Imbizos resolved	100%				
			Number of wards established and number of	All 16 wards functional				

STRATEGIC OBJECTIVE	KPA	OBJECTIVE RESULT	STRATEGIC KEY PERFORMANCE INDICATOR	PERFORMANCE TARGET 2009/10	STRATEGIES			STRATEGIC PROJECTS/INITIATIVES
					SHORT TERM (0 -1 yr)	MEDIUM TERM (2 – 3yrs)	LONG TERM (3 – 5yrs)	
			functional wards					
		Ward-based planning	% increase in ward-based planning	ward based Projects captured in IDP				Ward committee programme
To maintain and upgrade municipal assets and services	2	Sustainability	% increase in asset management	25% increase in asset management	Develop and maintain an infrastructure asset register	All infrastructure assets plotted on the geographic positioning system	10-Year Infrastructure Investment Strategy	Infrastructure Investment Plan
			% decrease in maintenance cost	10% of budget set for infrastructure maintenance	Road infrastructure maintenance plan Electricity infrastructure maintenance plan Water infrastructure maintenance plan			Cost reduction strategy

STRATEGIC OBJECTIVE	KPA	OBJECTIVE RESULT	STRATEGIC KEY PERFORMANCE INDICATOR	PERFORMANCE TARGET 2009/10	STRATEGIES			STRATEGIC PROJECTS/INITIATIVES
					SHORT TERM (0 -1 yr)	MEDIUM TERM (2 – 3yrs)	LONG TERM (3 – 5yrs)	
		Infrastructure development	% increase in infrastructure budget	30%				Infrastructure investment plan
		Maintenance and upgrading of IT infrastructure	% reduction in maintenance budget	Designing of network layout; Documenting network layout				Local Area network infrastructure
To develop and implement integrated management and governance systems	4 & 6	Informed decision-making,	% increase in accuracy and completeness of reports	100% accurate and complete reports				Centralised Records Management
		Be economical	% decrease in operational cost	10% decrease in operational cost				Cost reduction measures
		Improved Legal systems	% reduction in litigations	Training and workshops on the Systems Act; MFMA;LRA	Identify predominant cause of action; Continue training and workshops	Monitor and evaluate compliance to Acts; Continue conducting	Assess impact of trainings and workshops done; review strategies were	Capacity Development

STRATEGIC OBJECTIVE	KPA	OBJECTIVE RESULT	STRATEGIC KEY PERFORMANCE INDICATOR	PERFORMANCE TARGET 2009/10	STRATEGIES			STRATEGIC PROJECTS/INITIATIVES
					SHORT TERM (0 -1 yr)	MEDIUM TERM (2 – 3yrs)	LONG TERM (3 – 5yrs)	
					on policies and Acts	corrective training and workshops	necessary.	
		Effective and efficient administration	% reduction in administration and human resources queries	Enforcement and implementation of policies for control purposes	Conduct analysis for reporting of employees per directorate per level; Call meetings with affected parties to address challenges	Monitor and evaluate the involvement of directorates in implementation of reporting system. Implement motivational and corrective strategies	Disciplined and committed employees; review strategies and processes employed	Corporate Governance
		Be economical	% decrease in operational cost	10% decrease in operational cost				Cost reduction measures
		Institutional risk	% increase in	Mitigating for 100%	Appointment of	Addressing a risk	Reduction of	Risk management

STRATEGIC OBJECTIVE	KPA	OBJECTIVE RESULT	STRATEGIC KEY PERFORMANCE INDICATOR	PERFORMANCE TARGET 2009/10	STRATEGIES			STRATEGIC PROJECTS/INITIATIVES
					SHORT TERM (0 -1 yr)	MEDIUM TERM (2 – 3yrs)	LONG TERM (3 – 5yrs)	
		management	addressing identified risks	of risks identified	internal auditor	within a month from day of risk identification	risks by applying proactive measures	plan
		IDP Review	% compliance to IDP, budget and PMS process plan	100%				IDP, budget and PMS process plan
		Public participation	number of imbizos held	At least 1 presidential; 1 provincial and one Local Imbizos held				Annual Public participation programme
		Performance evaluation	% increase in performance assessment					PMS POLICY
To attract, develop and retain human		Efficiency	% increase in competency levels	5% of the workforce to undergo in-service	Identify competency gaps per department; prioritise for in-	Monitor and evaluate impact of training; ensure	Maintain skilled personnel. Identified risks are addressed	Competency Training Programme

STRATEGIC OBJECTIVE	KPA	OBJECTIVE RESULT	STRATEGIC KEY PERFORMANCE INDICATOR	PERFORMANCE TARGET 2009/10	STRATEGIES			STRATEGIC PROJECTS/INITIATIVES
					SHORT TERM (0 -1 yr)	MEDIUM TERM (2 – 3yrs)	LONG TERM (3 – 5yrs)	
capital	4			training	service training;	employees are trained according to competency assessment.	and minimised.	
		Staff turnover	% reduction in staff turnover	reduce staff turnover by 50%	Develop recruitment and retention strategy	Implementation of the recruitment and retention strategy	Maintain and create a good working environment.	Staff retention strategy
		Staff development	% of municipal budget spent on workplace skills plan	5% Increase in workplace skills training budget	Review WSP and implement	Assess achievement and implantation reinforced.	Motivated, skilled and knowledgeable workforce.	Staff development programme
			% reduction in outsourcing of disciplinary hearings	Conduct one workshop on the chairing of disciplinary hearing	Conduct skills audit and competency profiling; Training workshop as per baseline assessment and	Monitor and evaluate impact of workshop conducted; Continue with training.	Capacitated workforce utilised for internal disciplinary hearings	Capacity Development

STRATEGIC OBJECTIVE	KPA	OBJECTIVE RESULT	STRATEGIC KEY PERFORMANCE INDICATOR	PERFORMANCE TARGET 2009/10	STRATEGIES			STRATEGIC PROJECTS/INITIATIVES
					SHORT TERM (0 -1 yr)	MEDIUM TERM (2 – 3yrs)	LONG TERM (3 – 5yrs)	
					skills audit.			
		Employee satisfaction	% increase in employee satisfaction rating	20% increase -Issue questionnaire quarterly and assess impact	Maintain good practice and continue with assessment.	Creation of acceptable working environment.	Assess impact; review questionnaire and address challenges.	Employee satisfaction survey
		Employment equity	% increase in the number of staff from the designated groups	5% increase -Review EEP and implement; - Do targeted recruitment.	Assess the impact and implement.	Assess achievement; Implement intervention strategies	Representative workforce and maintain.	Employment equity plan
	6	Fully filled Sec. 57 managers' posts	% posts filled	100%	Appointment	Achieved & maintain	Achieved	Appointment processes
		Signed Section 57 employment contracts	% Section 57 employment contracts signed	100% Signed employment contract of DTS and	All employment contract signed	Signed employment contract	Signed employment contract	Appointment process

STRATEGIC OBJECTIVE	KPA	OBJECTIVE RESULT	STRATEGIC KEY PERFORMANCE INDICATOR	PERFORMANCE TARGET 2009/10	STRATEGIES			STRATEGIC PROJECTS/INITIATIVES
					SHORT TERM (0 -1 yr)	MEDIUM TERM (2 – 3yrs)	LONG TERM (3 – 5yrs)	
				submitted to DLGH.				
		Approved Organogram aligned with IDP & Budget	% Alignment of the organogram to the IDP and the Budget	60%	Fully appoint Section 57 up to level 5	Fully appoint post level 6 up to 13	Fully appoint level 14 - 17	Appointment process
		Absorbed seconded employees	% absorbed employees	100%	Skills audit	Placement of seconded employees in appropriate vacant positions	Full compliance with the provisions of the section 78 of the MSA (2000)	Placement of seconded employees

8 OVERVIEW OF BUDGET RELATED POLICIES

The following policies were developed and existing ones were reviewed:

8.1 Tariff Policy

The municipality developed a Tariff Policy in line with relevant legislation and the policy is tabled with this budget for approval and it has incorporated the community inputs.

8.2 Property Rates Policy

A policy in line with Local Government: Municipal Property Rates Act, Act No. 6 of 2004 was compiled to ensure the implementation of the new property rates act and is tabled before council for approval. The community inputs have been incorporated into this policy.

8.3 Budget Policy

A policy in line with relevant legislation was compiled and is tabled before council for approval. The community inputs have been incorporated into this policy.

8.4 Asset Management Policy

A policy in line with relevant legislation was compiled and is tabled before council for approval. The community inputs have been incorporated into this policy.

8.5 Indigent Household Consumer Policy

A reviewed Indigent Household Consumer Policy in line with relevant legislation is tabled before Council for approval. The community's inputs have been incorporated into this policy.

8.6 Credit Control and Debt Collection Policy

The reviewed Credit Control and Debt Collection Policy taking into account relevant legislation is tabled before Council for approval. The community inputs have been incorporated into this policy.

8.7 Supply Chain Management Policy

A reviewed Supply Chain Management Policy in line with relevant legislation is tabled before Council for approval. The community's inputs have been incorporated into this policy.

9 OVERVIEW OF BUDGET ASSUMPTIONS

9.1 External Factors

The following factors were taken into consideration and assumption when compiling 2009/10 budget to ensure that the budget is meaningful and easy to understand during the calculation of estimated revenues and expenditures:

- Population growth, households, employment, health, development of businesses and new residential areas
- The current inflation rate and its impact on municipal activities and Macro-economic trends and growth rate
- Interest rates for borrowing of funds and investments although the municipality did not consider borrowing to fund its activities
- Rates, tariffs, charges and timing of revenue collection
- Growth and decline in tax base of the municipality
- Price movement on bulk purchases of water and electricity and fuel
- Anticipated salary increase as per the proposed salary and wage bill
- Demand for services and Provision for free basic services
- Gazetted Grants and Subsidies as per Division of Revenue Bill, 2009.
- Impact of National, Provincial and Local policies
- Ability of the municipality to deliver services and remain financial sustainable

9.2 Internal Factors

The following assumptions based on internal factors were also considered for projecting 2009/10 revenues:

- We expect collections from Outstanding Debtors to increase, the municipality has established in-house debt collection unit that will focus on collecting arrear debts.
- Full implementation of credit control policy
- The municipality revised water tariffs and other minor sources of income

9.3 Sources of Information

The above-mentioned assumptions were developed from the following sources:

- Information provided by government and Statistics SA;
- Information gained from reports of Financial Management System;
- Local conducted surveys and consumption data in respect of water, electricity, waste, sewerage outflow etc.; and
- Municipality's own analysis of statistical data in respect of actual demand and consumptions in our communities.
- Municipality's Integrated Development Plan

10 OVERVIEW OF BUDGET FUNDING

10.1 Rates, Tariffs and Other Charges

10.1.1 Tariff Schedule

The municipality implements Municipal Property Rates Act from 01 July 2009. The water and electricity tariffs were revised and developed tariffs for minor source of revenue such as hiring of municipal facilities, pounding, town planning, etc.

The schedule is submitted to Council for approval and will be implemented as from 01 July 2009. The Schedule of Tariffs is attached as an **Annexure A**

10.1.2 Investments

The municipality has no funds held in investments and has no plans to invest funds in 2009/10 except depositing grant funds into call deposit for purposes of improved management of grant funding.

10.1.3 Government Grant Subsidies Allocation

In terms of DoRA (2009), the following Grants and Subsidies have been gazetted for Ba-Phalaborwa Municipality:

Table: Grants and Subsidies Allocation 2009/10 MTREF

Source of Funding	2009/2010	2010/11	2011/12
	R'000	R'000	R'000
Equitable Share	37 516	46 403	50 649
Finance Management Grant	750	1 000	1 250
Municipal Infrastructure Grant	12 812	14 963	12 846
Municipal Systems Improvement Grant	500	750	790
Neighbourhood Grant –Infrastructure	20 000	9 000	16 200
Neighbourhood Grant –Technical Assistant	2 500	1 200	1 000
Provincial Allocation- Excess Employee	2 440	2 567	2 667
TOTAL GRANTS AND SUBSIDIES	76 518	75 883	85 402

Further conditions attached to conditional grant, as per Division of Revenue Act are related to unspent grants and stipulate that such unspent grants revert back to the National Revenue Fund, unless the relevant municipality can prove to the satisfaction of the National Treasury that the unspent allocation is committed to identifiable projects.

The National Treasury may at the request of a municipality approve roll-overs from a conditional allocation to the next financial year; and spending of a portion of a

conditional allocation on activities related to the purpose of that allocation where the province or municipality projects significant unforeseen and unavoidable over spending on its budget.

10.1.4 Strategies to Improve Revenue Collection

The municipality is in the process of developing a comprehensive Revenue Enhancement Strategy with the support of the Department of Local Government and Housing. In the meantime, the Short-term Revenue Enhancement Strategy approved by Council in August 2008 will continue to be implemented and the extension of billing to rural areas will be intensified.

10.2 Fiscal Overview

10.2.1 Financial Statements

The 2007/08 Annual Financial Statements audit has been completed. Draft audit indicates material misstatement of certain amounts which will have a material effect of opening balance for 2008/09. After consultation with the Auditor-General the municipality has requested to adjust the 2007/08 annual financial statements. The Municipality was advised to affect a number of changes, based on the draft Management Letter.

10.2.2 Bank and Cash

The cash position of the municipality has shown a significant improvement since 2005. The municipality's bank overdraft in 2005/06 was R15.1 million, 2006/07 was R12.8 million. In 2007/08 the municipality closed its books with a positive bank balance. A true reflection of the municipality's financial status will be disclosed once Auditor-General finalises audit of the adjusted financial statements.

10.2.3 Capital Budget for 2007/08

The total capital budget approved by Council for the 2008/09 financial year amounted to R20 million. The capital budget allocation was revised in the adjustment budget to recognise grant allocation from National treasury for NDPG of R9.5 million. An amount of R8 million was approved in the adjustments budget to address maintenance of electricity infrastructure. As at 31 December 2008 the capital expenditure was zero. Capacity has been created in the Project Management Unit to address backlog in the implementation of MIG projects. The implementation process has gained momentum in both MIG and NDPG that we project to spend

100% of the 2008/09 by 30 June 2009. All the contractors for the 2008/09 MIG and NDPG projects will be on site by 30 June 2009.

10.2.4 Inventory

The inventory indicates an increase over the years and this can be attributed to a conscious effort to address capital and maintenance backlogs and the additional material required for these purposes. The increased levels of inventory increase the risk of losses in view of the fact that the storekeeping of stock is not up to standard. A more significant problem is the shortcomings in the accounting processes and procedures, which is currently being addressed.

10.2.5 Consumer Debtor

It has to be emphasised that the 2008 Financial Statements is still in the process of being adjusted as there was material understatement of Provision for bad and doubtful debts.

Table : Debtors Age Analysis as at 30 June 2008

Item	0-30 Days	31-60 Days	61-90 Days	91-120 Days	120 Days+	Total
	R	R	R	R	R	R
Water	4 966 012	2 070 074	1 916 445	1 539 394	41 130 903	51 622 828
Electricity	1 622 535	417 799	305 593	307 048	4 928 578	7 581 553
Pre-Paid Electricity	14 609	1 728	929	498	2 716	20 480
Loans/Old Debt	0	0	0	0	23 349 021	23 349 021
Rates	2 183 311	1 372 184	1 280 858	1 003 936	20 781 163	26 621 452
Refuse	618 142	464 023	434 618	415 723	12 833 469	14 765 976
Sewerage	1 046 697	814 300	757 445	697 673	20 833 469	24 149 586
Miscellaneous	86 872	82 506	81 859	81 338	5 437 183	5 769 758
Miscellaneous(No Vat)	494 660	499 124	478 581	483 129	35 540 738	37 496 231
VAT (Old)	0	11 213	0	0	132 301	143 514
Total	11 032 837	5 732 952	5 256 327	4 528 740	164 969 542	191 520 398
Percentage	6%	3%	3%	2%	86%	

- More than 80% of outstanding debtors are older than (91-120) days.
- Zero consumers are currently registered as Indigents.
- The credit control and debt collection process is still manually driven which places pressure on the human resources in the finance directorate
- Accuracy of the debtors' database is questioned and should be verified.

From the above it is clear that consumer debtors are growing at an alarming rate. The municipality's establishment of in-house debt collection unit is aimed at reducing this debt and the targeted amount to be collected in 2009/10 is R41 million.

10.2.6 Trade Creditors

Included in the 2003 balance is an amount of R92 million in respect of un-cleared suspense accounts. The balance reduced to R40 million in the 2005 financial year. It is our understanding that the majority of these suspense accounts originated during the 2002 financial year and consist mainly of creditors apparently having been paid. This situation is currently being investigated for rectification.

10.2.7 Provision for Free Basic Services

The municipality currently provides the following free basic services and indigent support:

- 6 kl of water per household per month per registered indigent household
- 50 units of electricity per household
- Refuse removal from residential stands in accordance with the municipality's policy
- Sewer services to residential stands in accordance with the municipality's policy.
- Payment of Rates and Taxes on a residential property is in accordance with the municipality's policy.

The Limpopo Department of Local Government and Housing is providing support for indigent registration and the project will be completed by June 2009. It is anticipated that the number of indigent re-registration will be in the region of 17 000 and that the total value of the subsidy required will be approximately R86.7 million (Cost of supporting one indigent household a month is estimated at R425.00)

11 ALLOCATIONS AND GRANTS MADE BY THE MUNICIPALITIES

No allocations will be made by the Municipality to:

- Other municipalities;
- Municipal Entities and other external service delivery mechanisms;
- Any other organs of state; and
- Any other organisation outside government

12 COUNCILLOR ALLOWANCES AND EMPLOYEE BENEFITS

12.1 Budgeted Salaries and Remuneration

The provision for salaries was calculated according to the current approved organogram. Council plans to fill all vacant positions in 2009/10. The table below is a

comparison of the total expenditure related to salaries and benefits for the mentioned financial years as per the budget for 2009/2010.

12.1.1 Employee Related Costs (Excluding Section 57)

The staff salaries increases were estimated on 5% for implementation of the wage curve and 10% on annual salary increase for implementation 01 July 2009 across the board. It should be noted that 2009 Wage and Salary increase demands as illustrated in SALGA Circular 4/2009 dated 08 December 2009 is estimated at 26%.

The actual salary increase is still being negotiated between the employer representatives and the labour unions. Should the increase on wage curve and annual salary increment exceed the 5% and 10% respectively, Council will not be able to fund the increment from the budgeted revenues as there are no additional funding to be allocated. Council has no funding reserves for additional positions or any expenditure.

12.1.2 Councillors Allowances

For Councillors' Salaries, Allowances and Benefits, provision amounting to R7.5 million has been made based on the approved upper limits for Councillors as published in Government Gazette No. 31687 dated 08 December 2008 plus an estimated 11% increase for 2009/10 financial year. It must be noted that the packages indicated below includes cellphone allowance of councillors.

Table: Councillors Allowances				
Position	Total Package 2006/08	Total Package 2007/08	Total Package 2008/09	Projected Package 2009/10
			R	R
Mayor (Full-time)			607 673	674 517
Speaker (Full-time)			476 587	529 012
Chief Whip (Full-time)			447 801	497 059
Executive Committee Members (Part-time)			1 286 330	1 427 826
Other Councillors (Part-time)			4 668 864	5 182 439
TOTAL			7 487 255	8 310 853

It must be noted that the Auditor-General queried the underpayment of Councillors in the implementation of Councillors remuneration that was approved with effect from 1 July 2006 and 01 July 2007 in terms of the *Government Gazette No. 29447 and 30600 respectively*. A provision was made in 2009/10 financial year to correct the error. An adjustment in the remuneration, retrospectively, was not correctly

performed and councillors were underpaid by R602 704 .00 and R663 418.00 for 2006 and 2007 respectively. Additional R1 266 122.00 was made to repay Councillors for their shortfall in remuneration packages.

12.1.3 Remuneration for Section 57

The Section 57 Managers remuneration packages will increase by 11.8% being CPIX plus one (1) and this is in line with their negotiated remuneration packages as outlined in their employment contracts. The negotiations for the remuneration package of the Municipal Manager as per Council Resolution of September 2008 have not been finalised and her salary will be corrected in the Adjustment Budget when the negotiations are finalised. The table below illustrates how these packages will be as from 01 July 2009.

Table: Disclosure of Section 57 Employees Excluding Benefits

Position	Total Package 2008/09	Projected Package 2009/10
	R	R
Municipal Manager	838 500	937 443
Chief Financial officer	677 250	757 166
Director Technical Services	670 000	749 060
Director Corporate Service	602 000	673 036
Director Community Services	602 000	673 036
Director Strategic and Information Man.	602 000	673 036
TOTAL	3 991 750	4 462 777

It must be noted that the Municipal Manager and Director Technical Services do not receive cell phone allowances as additional to their remuneration packages, their cellphone expenses are paid in full by Council. All other Section 57 Managers receive additional R18 000.00 annually as cell phone allowance.

12.2 New Positions

No provision was made for creation of new positions on the approved organogram due to affordability problems.

13 ANNUAL BUDGETS AND SDBIPs

The Service Delivery and Budget Implementation Plan (SDBIPs) will be circulated once approved by the Mayor after the final adoption of this budget in June 2009 in compliance with section 53 of the MFMA.

14 ANNUAL BUDGETS AND SDAs AGREEMENTS

Ba-Phalaborwa Municipality does not have any Municipal Entities

15 CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS

15.1 Financial Management System (FMS)

The municipality is in a process of acquiring a new financial management system and the municipality intends to fully comply with provisions of Section 33 of the MFMA Act No. 56 of 2003.

15.2 ABSA Lease Agreement (Vehicle/ Fleet)

The municipality acquired new fleet of vehicles in 2006/07 financial year. Proper procedures were not followed when concluding such a contract as required by Section 33 of the MFMA Act No. 56 of 2003. The matter is highlighted here for disclosure purposes as it has impact in 2009/10 financial year and the municipality has an obligation to inform the rate payers.

15.3 Golden Arrow Security (Municipal Security)

The municipality entered into an agreement with Golden Arrows for security and related services in 2006/07 financial year. Proper procedures were not followed when concluding such a contract as the required by Section 33 of the MFMA Act No. 56 of 2003. The matter is highlighted here for disclosure purposes as it has impact in 2009/10 financial year and the municipality has an obligation to inform the rate payers.

15.4 Standard Bank Contract(Procurement of Municipal Primary Bank Account)

The municipality entered into an agreement with Standard Bank (South Africa) for banking and related services in 2007/08 financial year. Proper procedures were not followed when concluding such a contract as required by Section 33 of the MFMA Act No. 56 of 2003. The matter is highlighted here for disclosure purposes as it has impact in 2009/10 financial year and the municipality has an obligation to inform the rate payers.

16 CAPITAL EXPENDITURE PLAN

In terms of the new Budget Regulation from National Treasury only capital projects which funding has been secured may be included in the Capital Budget. The total proposed capital budget for which funding has currently been secured/ provided amounts to approximately R43 million. For the 2009/2010 financial year it is proposed that no external loans be obtained to fund any capital projects. This will result in the majority of projects implemented to be funded from grants and subsidies.

16.1 Capital Expenditure Funded from Conditional Grants

The table below illustrates all capital projects funded from conditional grants. Our conditional grant funding is mainly MIG and NPDG.

Project Description	Projection 2009/10	Forecast 2010/11	Forecast 2011/12	Source of Funding
	R	R	R	
Gravelotte tarring (RDP Street)	1 500 000	0	0	MIG
Namakgale tarring (Phase2, 3 & 4)	2 200 000	6 000 000	0	MIG
Tipeng Culverts and Storm water (Phase 1 &)	3 000 000	0	0	MIG
Lulekani tarring of Street (Phase3)	1 082 000	1 918 000	0	MIG
Quagga Culverts and Storm water	4 450 000	0	0	MIG
CBD Taxi Rank Streets	580 000	1 900 000	0	MIG
Thepe Trust Bridge (<i>to be registered</i>)	0	1 500 000	1 500 000	MIG
Kurhula Road (<i>to be registered</i>)		1 000 000	3 000 000	MIG
Makhushane –Patamedi (<i>to be registered</i>)		1 500 000	1 500 000	MIG
Majeje sub-surface drainage (<i>to be registered</i>)		1 145 000	1 855 000	MIG
Matiko Xikaya streets (<i>to be registered</i>)			1 500 000	MIG
Selwane streets upgrade (<i>to be registered</i>)			1 846 000	MIG
Mashishimale R1 – Phatamas (<i>to be registered</i>)			1 645 000	MIG
Lulekani Sports Precinct	2 000 000	2 000 000	6 000 000	NPDG
Street Paving – Namakgale, Lulekani & Gravelotte	2 000 000	1 000 000	0	NPDG
Cultural Village-Mashishimale	2 200 000	0	0	NPDG
Intermodal Bus & Taxi Ranks	3 600 000	1 000 000	0	NPDG
Selwane TSC	3 600 000	1 000 000	0	NPDG
Namakgale Indoor Sports Centre	3 000 000	2 700 000	10 000 000	NPDG
High mast Solar Lighting	2 000 000	1 000 000	0	NPDG
Branding	600 000	0	0	NPDG
Hawkers facilities	1 000 000	300 000		NPDG

TOTAL	32 812 000	23 963 000	29 046 000	
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16.2 Capital Expenditure Funded from Own Source of Revenue

The table below illustrates capital projects to be funded from own generated revenue:

Project Description	Projections 2009/10	Forecast 2010/11	Forecast 2011/12	Source of Funding
	R	R	R	R
Purchase of Plant Equipment (Grader)	2 500 000	0	0	Own
Financial Management System	1 000 000	500000	500000	Own
Replacement of IT Infrastructure	2 500 000	2500000	1000000	Own
Total Other Expenses	6 000 000	3 000 000	1 500 000	

17 LEGISLATION COMPLIANCE STATUS

17.1 Compliance to Municipal Finance Management Act (MFMA)

The MFMA came to effect on 01 July 2004. This legislation provides for significant changes in the way municipalities in South Africa manage their financial affairs. The legislation not only deals with financial management issues but also deals with general management issues.

While the official date for the legislation was July 1, 2004 and the implementation was supposed to have been phased in up to a maximum of five years. This was a result of the fact that the changes required are significant and far-reaching. MFMA implementation is still a challenge for the municipality. The municipality requires time to make the necessary changes and ensure that employees understand and are trained in the required changes.

In terms of implementation, the municipality has been classified as medium capacity municipality. The Municipality has since made significant progress in the implementation of the MFMA. Unfortunately not all required changes have been completed on time. This is largely due to lack of expertise and capacity.

Some interventions have been put in place to put the implementation plan back on track. The following is a high level overview of the changes that have been made and

areas that will be focused on in the future. The table below illustrates various sections of MFMA and municipality's compliance status:

Table: MFMA Compliance Status		
1.	Division of Revenue Act (DoRA) and the Bill	Fully
2.	Compliance to Asset Management Regulations	Partial
3.	Compliance to Minimum Competency Levels of Municipal Finance Officers Regulations	Partial
4	Compliance to Local Government: Municipal Property Rates Act (MPRA)	Fully

18. ANNUAL BUDGET FOR MUNICIPAL ENTITIES

The municipality has no municipal entities

19.MUNIPAL MANAGER’S QUALITY CERTIFICATION

QUALITY CERTIFICATE

I **KHUMBUDZO PHOPHI NTSHAVHENI**, municipal manager of **BA-PHALABORWA MUNICIPALITY**, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name: _____

Municipal Manager: _____

Signature: _____

Date: _____